



# EVALUATION IN THE GEF

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# M&E and RBM

- **Monitoring** is one of the main instruments of Results Based Management
- **Evaluation** is a “reality check” on monitoring and RBM
- **Monitoring** & RBM tell whether the organization is “on track”
- Evaluation could tell whether the organization is “on the **right track**”

# Monitoring <-> Evaluation

Monitoring	Evaluation
Continuous or periodic	Episodic or Ad Hoc
Objectives taken as given	Objectives assessed versus higher goals
Indicators assumed to be appropriate	Indicators' validity and relevance assessed
Focus on intended results	Also attention for unintended results
Quantitative methods	Quantitative and qualitative methods
Data routinely collected	Multiple sources of data
Does not answer causal questions	Could answer causal questions
Internal management function	External function

# The GEF M&E Policy

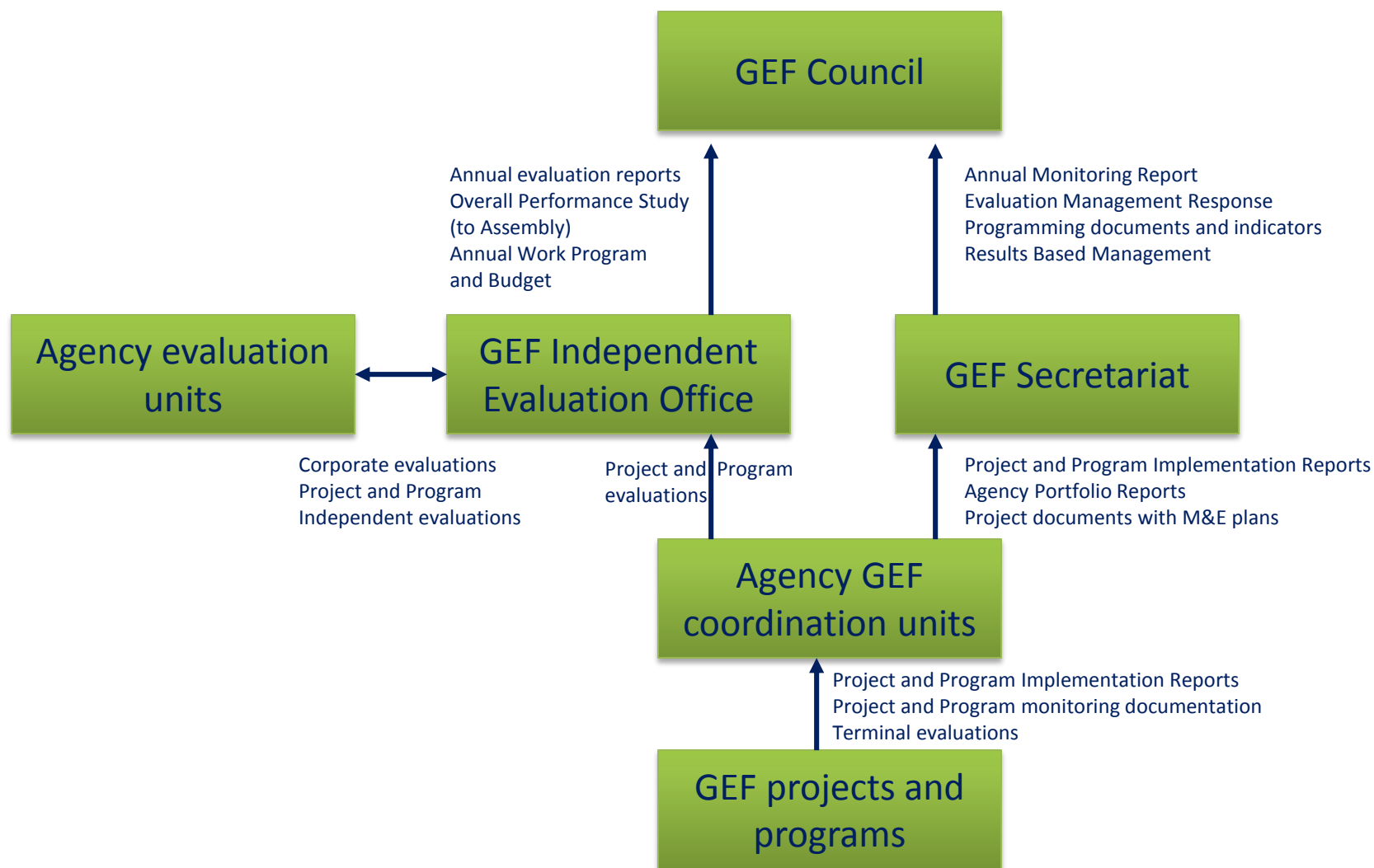
- Defines the concepts, role, and use of monitoring and evaluation within the GEF
- Defines the institutional framework and responsibilities
- Indicates the GEF minimum M&E requirements covering
  - project design,
  - application of M&E at the project level, and
  - project evaluation.
- **Current M&E Policy: Approved by GEF Council in November 2010**

# M&E in the GEF

## 2 overarching objectives:

- Promote **accountability** for the achievement of GEF objectives through the assessment of **results, effectiveness, processes, and performance** of the partners involved in GEF activities.
- Promote **learning, feedback, and knowledge sharing** on results and lessons learned among the GEF and its partners as a basis for decision making on policies, strategies, program management, programs, and projects; and to improve **knowledge and performance**.

# Separate reporting lines for Monitoring (through Secretariat) and Evaluation (through Secretariat) and Evaluation (through Evaluation Office)



# M&E Key Responsibilities in GEF

Partner	Key Roles and Responsibilities in M&E
GEF Council	Policy-making Oversight Enabling environment for M&E
GEF Independent Evaluation Office	Independent GEF evaluation Oversight of M&E Setting minimum requirements for evaluation
GEF Secretariat	GEF Results Based Management (monitoring and reporting) Review of GEF M&E requirements in project proposals
Agency GEF operational units	Monitoring of the Agency GEF portfolio Ensure M&E at the project level
Agency evaluation units	Project and/or corporate Agency evaluations Mainstreaming GEF into relevant Agency evaluation
STAP	Advice on scientific/technical matters in M&E Support to scientific and technical indicators
Participating Countries	Collaboration on M&E at portfolio and project levels
Stakeholders	Participation in monitoring activities and mechanisms Providing views and perceptions to evaluations

# GEF Independent Evaluation Office

## **Mission**

“Enhance global environmental benefits through excellence, independence and partnership in monitoring and evaluation”

## **Principles**

- Impartiality
- Professionalism
- Transparency

Created by decision of the May 2003 GEF Council

Added the GEF Instrument in April 2014



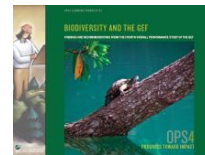
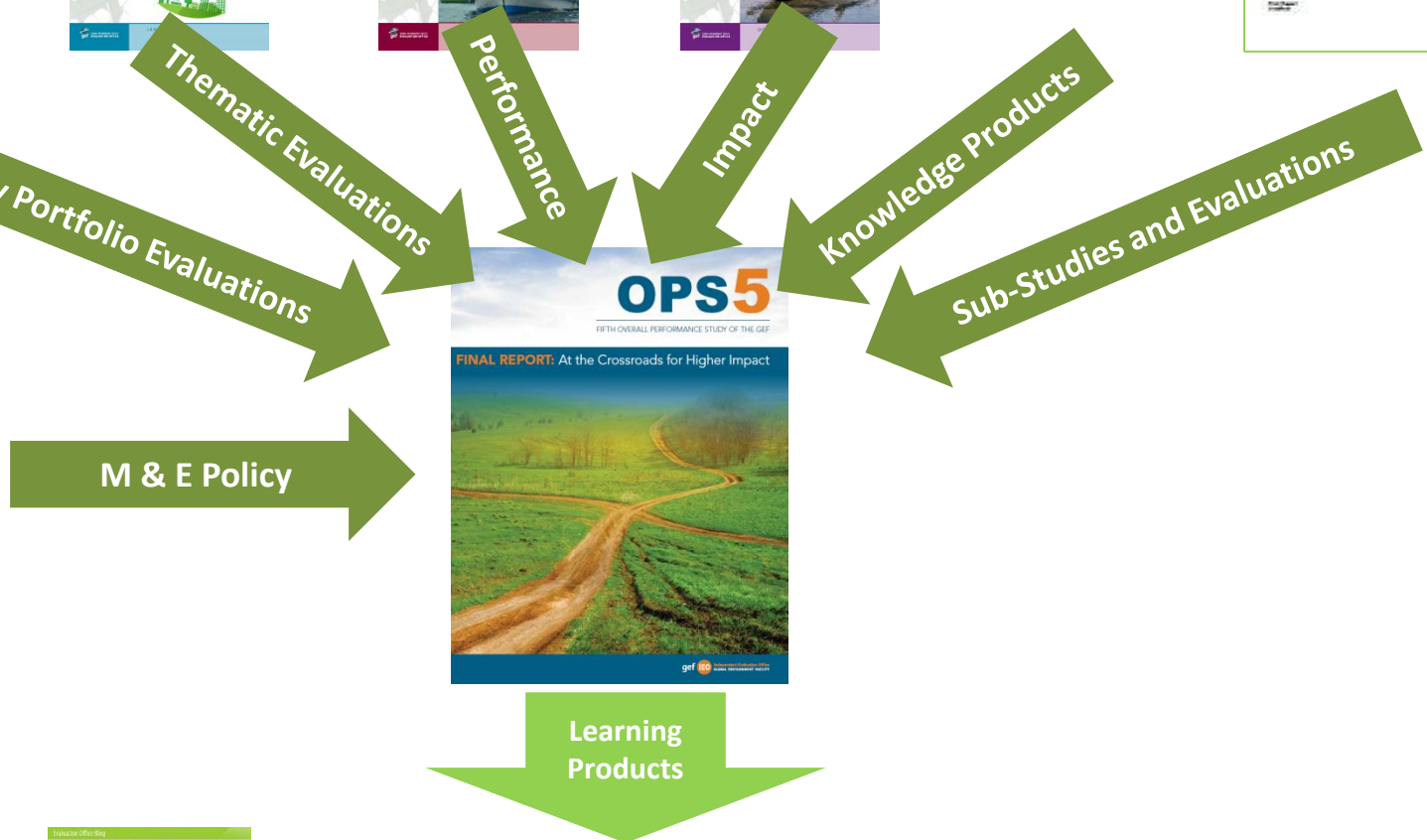
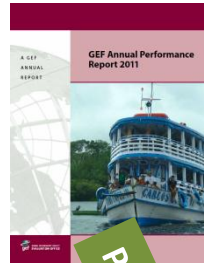
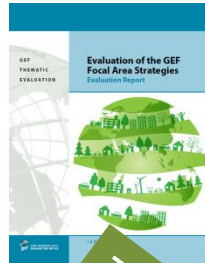
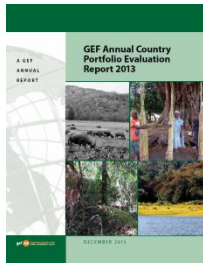
# Types of Evaluations

Project Evaluations	Program Evaluations	Country Level Evaluations
Impact Evaluations	Cross-cutting and thematic evaluations	Process and performance evaluations
Ad-hoc Reviews	Overall Performance Studies (OPS)	

Different TORs, scopes, frequency, audiences , methodologies

# GEF IEO GEF-6 Work Program

- Implementation of GEF M&E Policy
- Evaluation Program adjusts to evolving GEF priorities
- GEF IOE has started consultation to define the GEF-6 evaluation program
- Reporting to the GEF Council
- Participation in country support program
- Overall Performance Studies – replenishment process (every 4 years)
- Active participation evaluation communities (UN/MDBs/other)



Signposts

Blog

Learning Products

Multimedia

Webinars

# Special Initiatives

Climate-Eval: Community of Practice on Evaluation  
of Climate Change and Development

[www.climate-eval.org](http://www.climate-eval.org)



CEPKE: Comprehensive Evaluation Platform for  
Knowledge Exchange

[www.cepke.net](http://www.cepke.net)



2nd International Conference on Evaluating  
Climate Change and Development

[www.climate-eval.org/events/2014-conference](http://www.climate-eval.org/events/2014-conference)



INTERNATIONAL CONFERENCE ON EVALUATING  
CLIMATE CHANGE AND DEVELOPMENT





Thank you

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