



# Knowledge Management in the IEO

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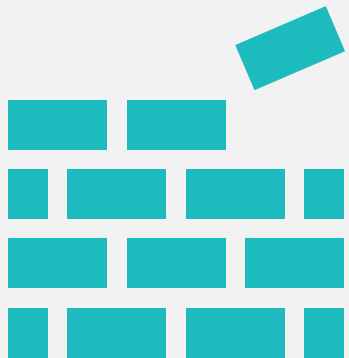
# Findings from GEF IEO Knowledge Management Review



## PROGRESS

### Knowledge Management

- ▶ Progress during GEF-7
- ▶ Key role in sustainability and scaling up
- ▶ Knowledge platforms effective in facilitating knowledge exchange



## OPPORTUNITIES TO STRENGTHEN

- ▶ Incentivize learning
- ▶ Design technical solution
- ▶ Strengthened guidance on KM
- ▶ Enhance use of knowledge platforms

# Sources of knowledge for the IEO and lessons on GEF interventions

**Terminal Evaluations (TE)** – project/program results, implementation, execution, finances, recommendations and lessons for the future

**Mid-term Reviews (MTR)** – ongoing projects (progress, challenges, outcomes)

**Project Implementation Reports (PIR)** annual implementation progress and challenges

**On the ground assessments, validations and other evaluation tools**



**TEs, MTRs, PIRs available through GEF Portal**

**TEs are also available at the GEF IEO website:** <https://www.gefio.org/data-ratings>

# A Good Terminal Evaluation

- ▶ Evaluator is independent from design team (unbiased)
- ▶ Discusses outcomes and results
- ▶ Consistent and complete in information provided
- ▶ Discusses issues related to project sustainability
- ▶ Provides information on project finance and co-financing
- ▶ Provides information on M&E plan and the use of monitoring information
- ▶ **Draws lessons and recommendations based on the project experience**

## Other qualities

- Balanced judgment
- Timely
- Transparent process



### **Terminal Evaluation Guidelines:**

<https://www.gefief.org/about-us/policies-guidelines>

# KM generated valuable for all evaluations

Thematic

Country (SCCEs) Fragility, LDCs, SIDS

Annual Performance Reports

Programmatic approaches

In developing Frameworks:

Transformational Change

GEF Additionality

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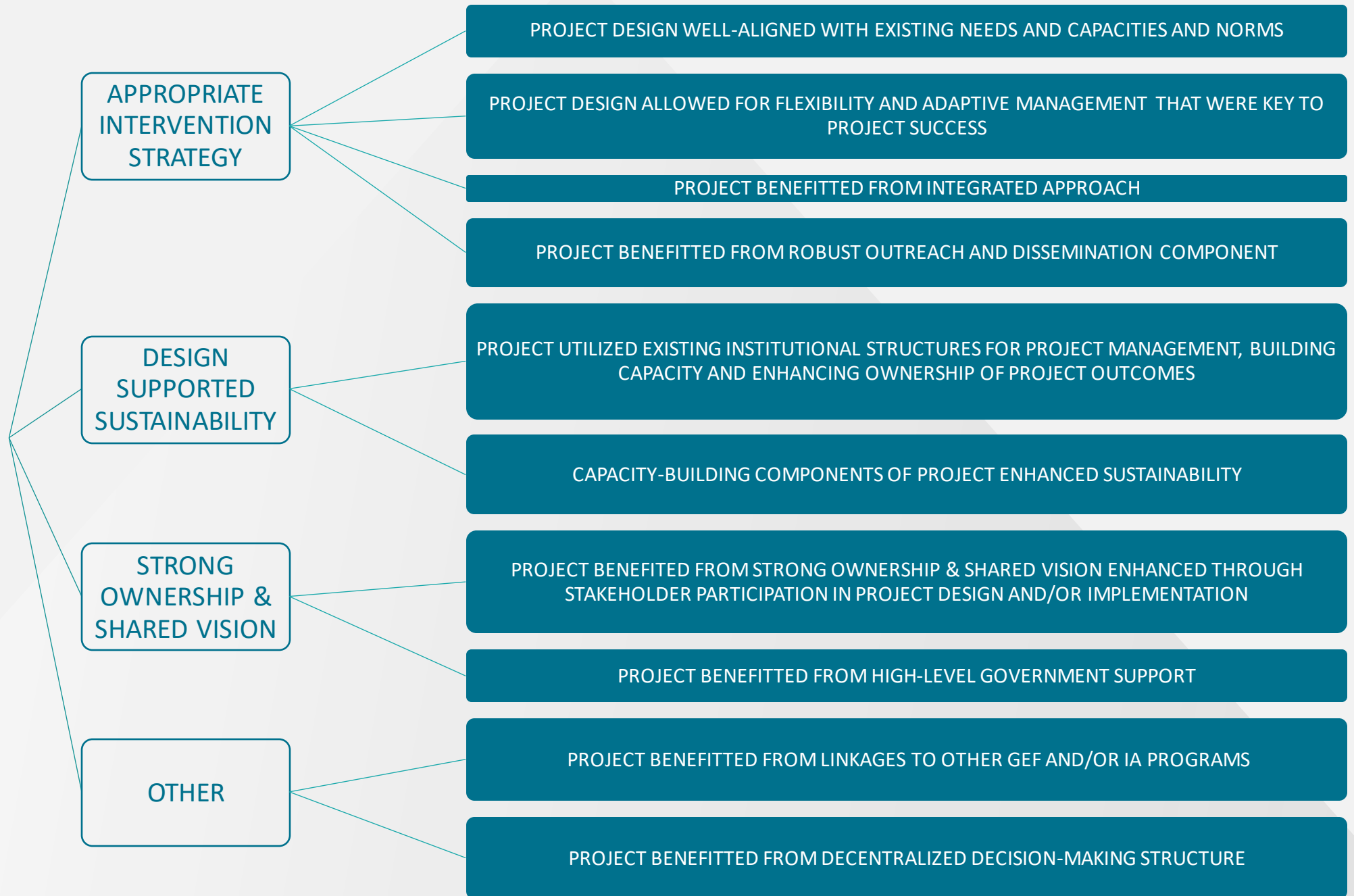


# And Knowledge Management as an input is positively associated with better outcomes evaluations

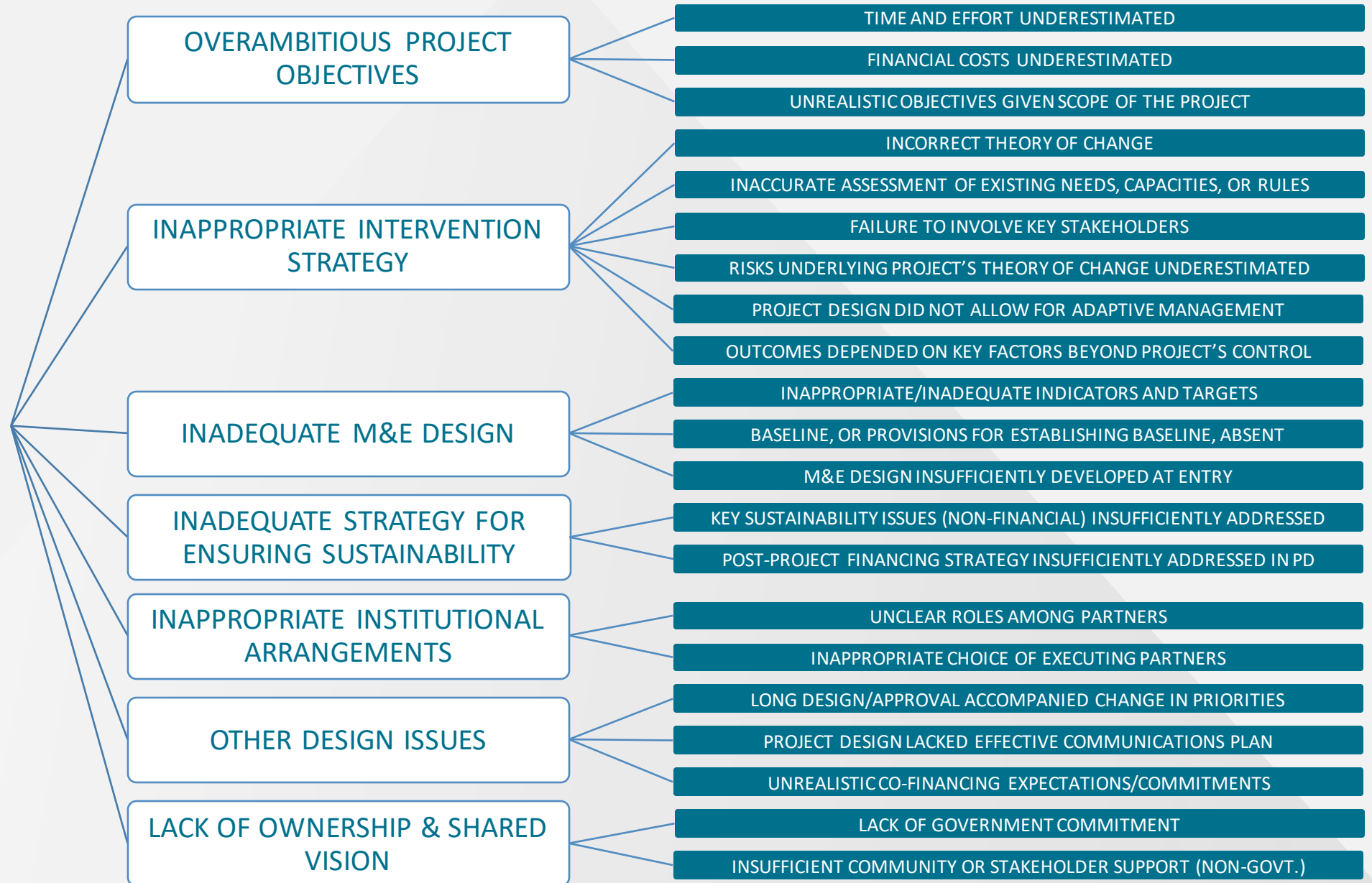
- Programmatic approaches—KM Platforms
- Environmental Safeguards and other policies
- Focal areas (IW Learn)
- Scaling Up
- Innovation



# GENERAL LESSONS ON PROJECT DESIGN



# GENERAL LESSONS ON DESIGN WEAKNESSES



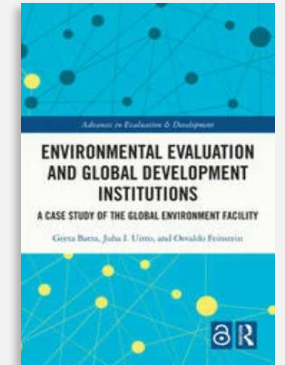
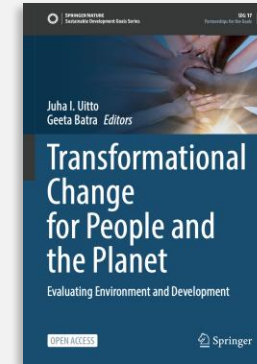


# Sharing Knowledge



## Books Published

- *Transformational Change for People and the Planet*  
(GEF IEO Director and Deputy Director. Springer, January 2022)
- *Environmental Evaluation and Global Development Institutions: A Case Study of the Global Environment Facility*  
(Geeta Batra, Juha Uitto, Osvaldo Feinstein. Taylor & Francis Group, October 2021)
- *Dissemination of OPS7-Exec summaries in French, Spanish.*



## Conferences Presentations

- 2nd International Conference on Environmental Peacebuilding  
(Environmental Peacebuilding Association)
- Coffee talk: *Transformational Change for People and the Planet*  
(Independent Evaluation Office of the International Fund for Agricultural Development)
- Seminar: *Challenges and Opportunities of Evaluation for Transformational Change*  
(Independent Evaluation Group of the World Bank)



## Training

- Training module on evaluation at the nexus of the environment and development for the International Program for Development Evaluation Training
- Online training on environmental evaluation



# For discussion

- Is there a need to enhance the lessons learned sections in TEs and MTRs?
- Would it be useful to construct a database of lessons learned?
- How do we effectively utilize the lessons learned from TEs and MTRs across the partnership?