GEF-8 Integrated Programs
Lead Agency Terms of Reference and Criteria for Selection

GEF Council Meeting, June 2022
Integrated Programs as “Programmatic Approaches”

• Engagement on typically interrelated and evolving upstream drivers of change;
• Promoting South-South exchange and Regional cooperation;
• Potential for maximizing impact at higher economies of scale;
• Achieving coherence across country child projects;
• Generation and use of project-learning;
• Larger funding envelopes, partnership-building and programmatic co-financing; and
• Institutional change and scaling-up.
Key Considerations for GEF-8

- building on GEF-6 and GEF-7, OPS-7 recommendations

• Each IP to be led by a single Agency responsible for the program-level outcomes through the regional or global coordination projects

• Co-leadership arrangements are encouraged but should be an integral part of the Lead Agency proposal, including for child project support and overall program implementation

• The selected Lead Agency will prepare PFD and Coordination child project simultaneously – this should include a governance framework that ensures that the whole is greater than the sum of the parts

• Lead Agency of an IP must engage with country child project agencies during project design and development
Role and Responsibility of Lead Agency

**Program Development and Administration**
- Preparation and submission of PFD
- Revision and resubmission of PFD
- Design and submission of the Coordination Child Project
- Monitoring and reporting – program level

**Technical Assistance**
- Assist with the review and selection of Country Expressions of Interests (EOIs)
- Provide inputs on Country Child Projects design (with other agencies)

**Program Coordination and Oversight**
- Program governance – internal and external engagement
- Program coordination – alignment and coherence
- Program integration – knowledge and learning
### Criteria for Lead Agency

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<th>Recognized leadership (global or regional) specific to a broad theme of an IP</th>
<th>Commitment to engaging with other GEF Agencies and convening stakeholders from all relevant sectors</th>
<th>Agency’s commitment to leverage its own resources</th>
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<tr>
<td>Demonstrated experience of engaging with the private sector and mobilizing their investment</td>
<td>Demonstrated experience of accessing key decision makers in recipient countries</td>
<td>Track record of producing knowledge innovations</td>
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Process

• Lead Agency selection process will be done simultaneously for all eleven (11) IPs
• All 18 GEF Agencies will be given the opportunity to express interest in taking a role as Lead Agency by submitting a proposal
• Agency proposal should demonstrate its capability to carry out responsibilities associated with the role,
• All proposals will be reviewed and assessed by GEFSEC with inputs from STAP
• GEFSEC will notify agencies on outcomes of the selection process and prepare a briefing note for the Council Meeting in December.
Proposal Assessment

1. INSTITUTIONAL STRENGTH / COMPARATIVE ADVANTAGE

2. PROGRAM DESIGN FRAMEWORK

3. RESOURCE MOBILIZATION AND INVESTMENT LEVERAGE

4. STAP SUPPORT TO AGENCY SELECTION PROCESS
Resource Programming by Agencies across all programs

**GEF-6**

GEF-6 IAPs, without Coordination Child Projects

- *Lead Agencies highlighted*

**World Bank** 21%
- *WWF-US 4%*
- *ADB 3%*
- *DBSA 1%*
- *FAO 4%*
- *IADB 8%*
- *IFAD 18%*
- *IUCN 0%*
- *UNIDO 9%*
- *UNEP 11%*
- *UNDP 19%*

**GEF-7**

GEF-7 IPs, without Coordination Child Projects

- *Lead Agencies highlighted*

- *World Bank 35%*
- *WWF-US 4%*
- *ACA 2%*
- *DBSA 0%*
- *FAO 22%*
- *IFAD 17%*
- *IUCN 3%*
- *UNIDO 1%*
- *UNEP 12%*
- *UNDP 17%*
TENTATIVE Timeline

Terms of Reference and Criteria for Lead Agency of IPs circulated to all agencies and a consultative meeting organized to discuss and clarify any concerns.

Deadline for Agencies to submit proposals for Lead Agency role to the GEF Secretariat.

GEF Secretariat will notify agencies on outcomes of the selection process and prepare a briefing note for the Council Meeting in December.

IMPORTANT NOTE:
1. Not all IPs will start at the same time
2. The issuing of EOIs for countries will not be done at the same time for all IPs.
Thank you!

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GEF Agencies and Country Child Projects

Distribution of Country Child Projects in GEF-6 and GEF-7 Programs

- **GEF7**
  - Lead Agencies: 24%
  - Other Agencies: 76%

- **GEF6**
  - Lead Agencies: 31%
  - Other Agencies: 69%

In GEF7, the agencies leading the projects are FAO, UNEP, and IFAD, with UNDP and WB contributing as other agencies. In GEF6, a similar pattern is observed with slight variations in the percentages.