

Global Forum for the GEF Integrated Programs

"Integrated Approach Programming in the GEF: From Innovative Design to Transformational Impact"

April 13-17, 2026; UNON Campus, Nairobi, Kenya

Introduction

On December 20, 2025, a “Call for Contributions” was issued by GEF Secretariat inviting prospective participants from agencies, countries, and technical partners to submit concrete ideas, lessons, and practices, covering the issues highlighted in the IP Forum briefing note and others that are equally important. A key criterion for consideration of contributions was the extent to which they addressed an issue of broad relevance across IPs as opposed to technical topics related to a specific sector. Contributions were reviewed by the GEF Secretariat for suitability and organized into the following categories:

1. Workstreams – Contributions focused on integrated programming cycle - planning and designing, implementation, and monitoring and scaling. Under each phase, contributions are organized around specific themes to foster sharing of experiences in parallel sessions during the Forum. While individual contributions were initially proposed as separate sessions, each workstream theme will now be organized as a moderated discussion. Hence, contributions will serve to anchor the discussion, with participants highlighting what works or not for advancing the aspect integrated approach in focus. The highlights will then be distilled as inputs for the Forum report.
2. Knowledge Cafés – Contributions are organized around specific geographies or topics to foster sharing of experiences between countries and across programs parallel sessions during the Forum. Sessions can take any form that suits the time allotted but must conclude with highlights that include lessons or key messages. The highlights will be compiled as inputs for the Forum report.
3. Training Workshops – Contributions are organized around skills development, planning tools, operational tools and approaches, monitoring and reporting tools. Contributions with similar focus were recommended for merging into a single session to be organized jointly by the proponents. The training can be based on the format proposed but must generate a set of recommendations for potential application in the design, implementation, or monitoring and scaling of IPs. These will be compiled for the Forum report.

Timetable and Room Assignment

Day 1: Workstreams & Knowledge Café

4/14 Tuesday

	CR 6	CR 7	CR 8	CR 11	CR 1
9:00AM-10:00AM	Opening Plenary				
10:00AM-10:50AM					
11:00AM-12:00PM	1-1 (2h) <i>MEA obligations</i> (BRS & Minamata Convention, IUCN)	1-4 (2h) <i>Food-Urban System Linkage</i> (UNEP, FAO)	1-2-2 (2h) <i>Multilevel Governance</i> (IUCN, CI, UN-Habitat)	1-2-1 (2h) <i>Enabling Environments to Leverage Finance</i> (IUCN, FAO)	2-2-1 (2h) <i>IPLCs</i> (CI, FAO, UNEP)
12:00PM-1:00PM					
1:00PM - 1:50PM	Lunch				
2:00PM-3:00PM	4-17 (2h) <i>Gender Mainstreaming in Food Systems and Land Use Investments</i> (WB, FAO, IUCN)	2-2-2 (2h) <i>Private sector</i> (UNEP, IFAD)	3-4-2 (2h) <i>Systems MEL</i> (FAO, WB)	3-3 (2h) <i>KML and Communications</i> (UNDP, FAO, IUCN, WB, CI)	2-1 (2h) <i>Governance & Coordination</i> (CI, FAO)
3:00PM-4:00PM					
4:10PM-5:10PM	4-5 (2h) <i>FOLUR restoration</i> (WB, Paraguay, Ghana, Indonesia gov.)	4-2 (2h) <i>Integrated landscapes</i> (UNEP, CAR gov.)	4-14 (1h) <i>ROAM</i> (IUCN)	4-4 (2h) <i>Spatial tool for restoration</i> (WWF, CI, WB)	4-1 (2h) <i>Cross-IP integration</i> (IUCN, UNEP)
5:20PM-6:20PM			4-9 (1h) <i>Urban decarbonization</i> (UNEP)		

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Workstream
Knowledge Café

Timetable and Room Assignment

Day 2: Workstreams & Knowledge Café

4/15 Wednesday

	CR 6	CR 7	CR 8	CR 11	CR 1
9:00AM-9:50AM	Networking				
10:00AM-11:00AM	3-1 (2h) <i>Managing and reporting for outcome delivery</i> (FAO, WB, CI)	3-4-1 (2h) <i>Lessons learned from SC</i> (GPSC, UNEP, WRI)	2-4 (2h) <i>Engaging SIDS</i> (UNDP, BRS Convention)		2-3 (2h) <i>Innovative Financial Mechanisms</i> (CI, UNEP, CAF)
11:00AM-12:00PM					
12:00PM-1:00PM	Networking				
1:00PM - 1:50PM	Lunch				
2:00PM-3:00PM	3-2 (2h) <i>Sequencing IP Design</i> (FAO, CI)	1-3-1 (1.5h) <i>Policy Mainstreaming</i> (IUCN, UNEP)			1-3-2 (2h) <i>Gender Mainstreaming</i> (FAO, with contributions from GEF Gender Partnership CoP)
3:00PM-4:00PM			4-15 (1h) <i>Mining Impacts Calculator</i> (WB)	4-13 (1h) <i>Evaluation of IP</i> (GEF IEO)	
4:10PM-5:10PM	4-6 (1h) <i>Wildlife safeguards</i> (WB)	4-8 (1h) <i>Landscape Governance</i> (UNEP)	4-10 (1h) <i>Navigating drylands</i> (UNDP)	4-3 (2h) <i>Private Sector-Led Integration Solutions - Plastics & FOLUR IP</i> (UNEP, WWF, UNIDO, WB)	4-18 (1h) <i>Are IPs Worth It?</i> (GEF SEC)
5:20PM-6:20PM	4-12 (1h) <i>Wildlife coexistence</i> (WB, UNEP)	4-11 (1h) <i>Cross-border biodiversity enforcement</i> (CI)	4-7 (1h) <i>Starting IP right</i> (CI)		

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Workstream
Knowledge Café

Timetable and Room Assignment

Day 3: Training Workshops

4/16 Thursday

	CR 6	CR 7	CR 8	CR 11	CR 1
9:00AM-10:00AM	5-4-2 (1h) <i>Land Health Monitoring Framework</i> (IUCN)	5-1-2 (1h) <i>Advocacy & Comms in ER IP</i> (Saint Lucia gov.)	5-3-2 (1h) <i>High impact policy approaches in SC IP</i> (IUCN)	5-4-3 (1h) <i>MEL360 for IPs</i> (UNDP)	5-2-2 (1h) <i>Conflict to Coexistence</i> (IUCN, WB)
10:10AM - 11:10AM	5-2-3 (1h) <i>Multilayered Vulnerability Assessments in Urban</i> (UN-Habitat)	5-2-5 (1h) <i>Risk and Innovation in Supporting Integration and Transformation</i> (STAP)	5-3-1 (2h) <i>WOCAT & PANORAMA</i> (FAO, IUCN)	5-3-4 (1.5h) <i>Policy Coherence in Practice</i> (GEF Secretariat)	5-2-1 (2h) <i>From Diagnostics to Nature-based Solutions</i> (WRI, IUCN)
11:20AM-12:20PM	5-1-1 (1h) <i>Scaling Systemic Capacity Development for results</i> (FAO)	5-2-4 (1h) <i>Theory of Change and Simple Future Narratives</i> (STAP)			
12:20PM-1:00PM	Networking				
1:00PM-2:00PM	Lunch				
2:00PM-3:00PM	5-3-3 (1h) <i>Multistakeholder Collaboration</i> (UNDP)	5-1-4 (2h) <i>Media Relations and Impact Storytelling</i> (UNEP)	5-4-4 (1h) <i>Participatory LD monitoring</i> (UNDP)	5-1-3 (1.5h) <i>Blended Finance in Practice</i> (GEF Secretariat)	5-4-1 (1h) <i>Urban Nature Monitoring</i> (IUCN)
3:00PM-4:00PM					
4:00 PM – 6:00 PM	Closing Plenary				

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Workstreams

The overall objective of workstreams is to enable constructive engagement and focused discussion by participants on three main aspects of the Integrated Programming: 1) Design, 2) Implementation, and 3) Monitoring and Scaling. The contributions submitted for workstreams are organized into separate themes under these three areas. The contributions are proposed as a “starting point” to help frame the discussion for each theme. Discussions will be moderated and guided by a set of questions and structured to allow inputs and perspectives from all participants.

Workstream 1: Design Principles

This workstream will consider key priorities in planning and designing integrated programs. Based on the contributions from agencies and partners, the focus will be on the following themes: alignment and integration of priorities of multilateral environmental agreements (MEAs) served by the GEF as anchored within objectives of the respective focal areas (FAs); integration of priorities across multiple dimensions—spatial, vertical, and institutional; mainstreaming GEF priorities and standards; and addressing opportunities and pathways for influencing systemic change. The themes are described below, with indicative questions to help frame the discussions.

1-1 Theme: Integration of Multilateral Environmental Agreement (MEA) and GEF Focal Area (FA) Priorities

The integrated programs aim to deliver holistic solutions, create synergies, and prevent negative tradeoffs in addressing key environmental challenges. GEF’s integrated approaches are anchored on its FAs—biodiversity, land degradation, climate change, international waters, and chemicals and waste—fulfilling its role as the MEAs financial mechanism. Hence, the design of IPs considers the need to address specific focal area objectives while at the same time promoting synergies in generating global environmental benefits (GEBs). This is in line with the growing call among the MEA to foster synergies in implementation at country level and increase efficiency in use of limited resources for projects. This thematic session will highlight how MEA priorities are reflected during the planning and design of IPs, discuss entry points for specific MEAs to maximize potential for impact and drive systemic change, and pathways for scaling such impacts in accordance with expectations for raising ambition.

Session Descriptions

The session will address the following specific questions:

- How should IPs best demonstrate alignment with MEA priorities?
- What specific entry points are critical for ensuring that MEA priorities are integrated across the IP portfolio?
- How should the design of IPs promote synergies between MEAs while avoiding negative tradeoffs?

1-1 Session: Breaking the Silos: Integrating MEA Obligations Across Biodiversity, Climate and Pollution Work Streams to Maximize GEF-9 IP Co-Benefits and Conservation Outcomes

- **Date/Time: April 14, 11:00 AM – 1:00 PM**
- **Room: CR 6**
- **Organizers: BRS Convention, Minamata Convention, IUCN**

This session brings together the BRS Conventions Secretariat, the Minamata Convention Secretariat, and IUCN to strengthen the integration of chemicals and waste considerations into GEF-9 Integrated Programs. Building on lessons from GEF8, participants will explore how siloed biodiversity and climate programming has limited co-benefits and missed opportunities for leveraging MEA commitments. Using the draft GEF Guidance as a practical framework, the session focuses on how to operationalize integration through a hands-on, scenario-based co-creation exercise. Outputs will feed into a post-session wrap-up capturing actionable design principles that IP teams can directly apply in GEF9 PIFs, PFDs, and theories of change.

1-2 Theme: Multi-scale Integration

One of the defining features of integrated programs is addressing drivers across multiple scales and dimensions to deliver holistic, lasting solutions. From the earliest planning stages through to delivery, integration is emphasized across spatial (landscapes, seascapes, and jurisdictions), vertical (local to global), and sectoral (policy, institutional, and programmatic) dimensions so that synergies from solutions are harnessed, and tradeoffs are anticipated and minimized. Underpinning these dimensions are two critical levers, finance and governance/policy, that either enable or constrain the depth and durability of integration in practice. This thematic session will explore how these two levers are considered during the design of IP to amplify benefits, reduce unintended consequences, and produce high-value, lasting outcomes.

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The session will feature contributions to frame the discussion that will then consider the following specific questions:

- How can IPs effectively pursue spatial, vertical, and sectoral integration, and what conditions are most critical for success across each dimension?
- How have finance and governance/policy levers been designed and applied to enable and sustain multi-scale integration within IPs?
- What approaches have proven most effective in anticipating and managing tradeoffs across scales and sectors to ensure that integration produces durable, high-value outcomes?

1-2-1. Session: Mobilizing Inclusive Green Finance through Partnerships and Investment Platform

- **Date/Time: April 14, 11:00 AM – 1:00 PM**
- **Room: CR 11**
- **Organizers: IUCN, FAO**

This workstream session explores how GEF Integrated Programs can mobilize inclusive green and blue finance at scale through strategic partnerships and investment platforms. It examines both the challenge of expanding access to finance for underrepresented groups—particularly women, local enterprises, and communities—and the need to structure credible mechanisms that can attract public and private capital. Drawing on experiences from FAO and IUCN-FAO, including gender-responsive finance approaches and the emerging SEAP-FIT regional investment platform, the session will facilitate cross-IP small group discussions on dialogue on designing inclusive finance mechanisms, building investment-ready pipelines, and aligning actors to deliver durable, scalable nature-positive investments.

1-2-2. Session: Multilevel Governance for Systems Transformation: Lessons from Forest, Restoration and Urban Climate Systems

- **Date/Time: April 14, 11:00 AM – 1:00 PM**
- **Room: CR 8**
- **Organizers: IUCN, CI, UN-Habitat**

This workstream session examines how multilevel governance arrangements enable systems transformation across forest landscapes, ecosystem restoration, and urban climate action within GEF Integrated Programs. Drawing on experiences from IUCN, Conservation International, and UN Habitat, it explores how governance platforms can coordinate actors across local, national, and regional levels, align policies, and sustain

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outcomes beyond individual projects. Through an interactive exchange, participants will reflect on practical governance mechanisms, lessons learned, and design considerations that help Integrated Programs address underlying drivers of environmental degradation and achieve durable, scalable impact.

1-3. Theme: Mainstreaming

Mainstreaming substantive priorities into integrated programs from the earliest stages of planning and design is essential for addressing critical cross-cutting issues. These include gender equality and the inclusion of marginalized people, and country-level policy coherence and investment planning processes to deliver commitments under Multilateral Environment Agreements (MEAs). Mainstreaming these priorities supports a whole-of-government and whole-of-society approach, ensuring that integrated solutions are equitable, politically grounded, and aligned with national development trajectories. Without deliberate attention to inclusion and policy coherence, even well-designed programs risk delivering outcomes that are technically sound but socially exclusionary or undermined by contradictory policies and actions. This thematic session will focus on how coherent policies, gender, and sustainability pathways can be mainstreamed in IPs.

The session will feature contributions to frame the discussion, which will address the following specific questions:

- How can mainstreaming be harnessed to ensure that IPs consistently internalize GEF priorities rather than as peripheral or compliance-driven consideration?
- What country-level policy processes and entry points are most critical for embedding net-zero and nature-positive pathways into IPs from the outset?
- How can gender equality and the inclusion of marginalized people be effectively mainstreamed into integrated program design and delivery to strengthen equity and GEB impacts?

1-3-1. Session: From Design to Durability: Policy Mainstreaming in GEF Integrated Programs

- **Date/Time: April 15, 2:00 PM – 4:00 PM**
- **Room: CR 7**
- **Organizers: IUCN, UNEP**

This session explores how GEF Integrated Programs can move from strong program design to durable impact by embedding their priorities within long-term national, regional, and

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transboundary policy and planning frameworks. Drawing on experiences from the NetZero Nature Positive Accelerator (NZNPA) IP and the SEAP Forests IP, it examines what effective policy mainstreaming looks like in practice—from shaping shared definitions and planning frameworks to aligning governance structures, downstream pilots, and investment decisions. Through cross IP dialogue and interactive breakout discussions, participants will identify common challenges, design principles, and practical approaches to strengthen policy coherence and ensure that integrated programming delivers lasting systems level change.

1-3-2. Session: Mainstreaming Gender - GEB linkages and Indicators

- **Date/Time: April 15, 2:00 PM – 4:00 PM**
- **Room: CR 8**
- **Organizers: FAO, with contributions from GEF Gender Partnership CoP**

This session explores how gender equality and women’s empowerment can be more effectively mainstreamed in GEF Integrated Programs to strengthen both equity and Global Environmental Benefits (GEBs). It examines evidence, tools, and pathways that link women’s empowerment to improved environmental outcomes, drawing on experiences across GEF impact programs and the work of the Gender Equality Integration Community of Practice. Through interactive discussion, participants will reflect on how to move beyond compliance driven approaches toward more transformative programming, and will contribute to shaping practical priorities and indicators—including inputs to the new GEF Core Indicator on women’s participation and leadership in natural resource management governance for GEF9.

1-4. Theme: Systems Change

Because of the focus on tackling drivers of global environmental degradation, integrated programs represent potential opportunities for GEF investments to help “nudge” interconnected systems toward sustainability. This calls for the application of systems thinking in the design and delivery of IPs. This includes the targeting of entire value chains and supply networks within or across systems; prioritizing integrated, country-led planning that mobilizes whole-of-government engagement; centering people and a whole-of-society approach to enhance equity and deliver benefits to local communities and institutionalizing strategies to monitor and report transformational change. This thematic session will examine how systems thinking can be harnessed in the planning and design of IPs, including pathways through which IPs can drive transformational change in complex, interconnected systems.

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The session will feature two interlinked contributions linked to food and urban systems. The contributions focus on food-waste and loss and will explore design strategies for linking urban and agrifood systems to enable coordinated, cross-sectoral action, and examine how behavior change can serve as a key lever for methane mitigation and advancing nature-positive pathways. Insights will be shared on targeting entire value chains, implementing robust MRV mechanisms to monitor outcomes, and prioritizing people-centered, whole-of-society approaches that deliver equitable benefits and drive systemic change at scale. The following questions are proposed to serve as guidance for the discussions:

- How can integrated programs embed systems thinking end-to-end, from design through delivery and learning to drive transformation rather than incremental change, and what enabling conditions are most critical?
- What approaches can be designed to effectively link urban and agrifood systems for coordinated, multilevel, cross-sectoral action and behavior change that advances systems change at scale?
- How would the design strategy embed robust MRV mechanisms to track transformational outcomes for food and urban systems?

1-4. Session: Advancing urban and agrifood systems linkages through food loss and waste reduction and circularity

- **Date/Time: April 14, 11:00 AM – 1:00 PM**
- **Room: CR 7**
- **Organizers: UNEP, FAO**

This session examines food loss and waste (FLW) reduction and circularity as strategic entry points for advancing urban and agrifood systems transformation. It highlights how integrated, multilevel and cross sectoral approaches—linking food systems, cities, and waste management—can deliver multiple benefits, including reduced greenhouse gas emissions, improved food security and nutrition, green jobs, and inclusive economic growth. Drawing on experiences from national governments, cities, and global partners, the session will explore practical interventions across the FLW value chain and identify enabling conditions, design principles, and pathways to scale circularity and FLW solutions within and across GEF Integrated Programs, particularly bridging the Food Systems and Sustainable Cities IPs.

Workstream 2: Implementation

Because the IPs are designed to ensure that the “whole” of each program is greater than “sum of the parts”, the implementation calls for both internal coherence and consistency as well as substantive linkages with other initiatives. This has implications for how the programs are governed and coordinated to maximize efficiency and effectiveness in delivery, approaches for engaging key stakeholders to build trust and buy-in, and financing options to foster integration of solutions across multiple dimensions. This workstream will draw on experiences from across the IPs to build an understanding of how these priorities are helping to foster holistic and impactful outcomes. In addition to governance and coordination, stakeholder engagement, and financing, a separate theme on engaging Small Island Development States (SIDS) will consider their needs and unique circumstances for advancing the integrated approach.

2-1. Theme: Governance and Coordination

Effective governance and coordination are foundational to the success of IPs, enabling cross-sectoral action and systemic change across complex institutional landscapes. They are essential elements for the programmatic approach and a key lever for system transformation. IPs operate across national, subnational, and local levels, requiring deliberate coordination mechanisms that align diverse actors, mandates, and resources toward shared objectives. Governance structures must be both robust enough to provide accountability and flexible enough to adapt to evolving country contexts and stakeholder dynamics. This thematic session will draw on practical implementation experience to examine how governance arrangements have been designed and adapted to support integrated, multi-actor programming. It will explore models that have enabled coherent decision-making, accountability, and adaptive management across sectors and governance levels, and identify lessons for strengthening coordination in future phases of integrated programming.

The session will feature contributions that can help frame the discussion, which will consider the following specific questions:

- What models for governance and coordination are emerging to enable and support effective implementation of IPs, including for cross-sectoral actions and advancing systemic change?
- How can coordination mechanisms be designed to remain adaptive and responsive to evolving country contexts and stakeholder needs during implementation?
- What institutional arrangements best support accountability, transparency, and sustained engagement across multiple governance levels?

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2-1. Session: Governance and Coordination

- **Date/Time: April 14, 2:00 – 4:00 PM**
- **Room: CR 1**
- **Organizers: CI, FAO**

This session focuses on the governance and coordination mechanisms needed to enable effective implementation of GEF Integrated Programs across complex, multilevel and multiactor contexts. Drawing on experiences from regional forest governance bodies, national and subnational institutions, and Integrated Programs operating in the Amazon, Congo Basin, Guinean Forests, and dryland landscapes, it explores how coordination arrangements can strengthen policy coherence, accountability, and adaptive management. Through comparative learning and dialogue, the session will highlight practical models, challenges, and lessons on how Integrated Programs can leverage, complement, or help establish governance structures to address coordination gaps and support durable systems transformation in forest and landscape programs.

2-2. Theme: Stakeholder Engagement

Meaningful and inclusive stakeholder engagement is a cornerstone of effective integrated programming, ensuring that interventions are grounded in local realities, co-owned by relevant actors, and aligned with the priorities of diverse entities. IPs engage a wide spectrum of stakeholders, including Indigenous Peoples and Local Communities (IPLCs), civil society organizations, government bodies at multiple levels, and the private sector—each bringing distinct knowledge, interests, and capacities that must be recognized and integrated into program design and delivery. This thematic session will explore experiences with building trust, co-designing solutions, and sustaining engagement throughout the program lifecycle. It will examine how inclusive engagement processes contribute to contextual relevance, social legitimacy, and the long-term durability of integrated outcomes, drawing on selected IP experiences to surface transferable lessons.

The session will feature several contributions to frame the discussion, and considering the following specific questions:

- What stakeholder engagement processes are emerging to demonstrate meaningful involvement by IPLCs, civil society, and the private sector?
- What approaches have proven effective in building trust and co-designing solutions with diverse stakeholders across different cultural and institutional contexts?

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- How does meaningful stakeholder engagement contribute to the durability and scalability of integrated program outcomes?

2-2-1. Session: From Beneficiaries to Change Makers: The Role of IPLCs in Inclusive Conservation

- **Date/Time: April 14, 11:00 AM – 1:00 PM**
- **Room: CR 11**
- **Organizers: CI, FAO, UNEP**

This session explores how GEF Integrated Programs can strengthen inclusive conservation by empowering Indigenous Peoples and Local Communities (IPLCs) as active decisionmakers and change makers rather than passive beneficiaries. Drawing on experiences from the Amazon, Congo Basin, and Guinean Forests, it examines how integrated programming operationalizes -people-centered approaches through community leadership, secure tenure, gender equality, and equitable partnerships aligned with regional and national policy frameworks. Through storytelling, case studies, and dialogue, participants will identify practical strategies, safeguards, and design principles to amplify IPLC leadership, mitigate risks such as elite capture, and ensure that inclusive stakeholder engagement contributes to durable, scalable environmental outcomes.

2-2-2. Session: The Role of Markets, Finance and the Private Sector in Scaling Bankable Pathways to enable food systems transformation and halt deforestation

- **Date/Time: April 14, 2:00 – 4:00 PM**
- **Room: CR 7**
- **Organizers: UNEP, IFAD**

This session examines how access to markets, finance, and private sector engagement can be embedded as core transformational pillars in GEF Integrated Programs to enable food systems transformation and halt deforestation. Drawing on experiences from the Food Systems IP and Congo Forest IP, it explores how aligning policy reform, financial instruments, performance standards, and market linkages can create bankable pathways that shift producers, enterprises, and communities toward nature positive outcomes. Through country examples and private sector perspectives, the session will identify practical design principles, partnership models, and derisking approaches that connect landscape outcomes with commercial demand and support durable systems change.

2-3. Theme: Financing Solutions

Mobilizing adequate, diversified, and sustainable financial resources is essential for successful delivery of IPs at the scale required to drive systemic change. GEF-supported IPs have pioneered innovative financing approaches that include blended finance, leveraging co-financing from domestic sources, and designing funding pathways that extend beyond the project cycle. As the ambition of integrated programming grows, so too does the need for financial architecture that is structured to support multi-system, multi-actor interventions and that can attract and sustain investment over longer time horizons. This thematic session will draw on implementation experience to examine how financing strategies have been structured and adapted across the IP portfolio. It will explore mechanisms for de-risking private investment, aligning public finance with systemic priorities, and designing financial models that enable the scaling and long-term sustainability of integrated outcomes.

The session will feature multiple contributions to frame the discussion, which will address the following specific questions:

- What financing strategies and mechanisms have been identified as most effective in mobilizing and blending public and private resources for integrated programs?
- How can co-financing opportunities be identified and leveraged to maximize the reach and impact of integrated programs?
- What financial architecture best supports the long-term sustainability and scalability of integrated program outcomes beyond the GEF funding cycle?

2-3. Session: Environment-based Innovative Financing Solutions

- **Date/Time: April 15, 10:00AM – 12:00PM**
- **Room: CR 1**
- **Organizers: CI, UNEP, CAF**

This session explores how environment-based innovative financing solutions can help Integrated Programs mobilize diversified and sustainable resources at scale beyond traditional grant funding. It examines practical applications of blended finance, green and sustainability linked bonds, debt-for-nature and debt for climate swaps, and results-based instruments, drawing on experiences from multilateral development banks and country case studies in Africa and Latin America. Through interactive discussion, participants will identify enabling conditions, sequencing considerations, and governance arrangements needed to operationalize innovative finance while embedding inclusion, safeguards, and fair benefit flows to ensure durable and scalable impact beyond the GEF funding cycle.

2-4. Theme: Engaging Small Island Developing States (SIDS)

Small Island Developing States (SIDS) face unique challenges in implementing integrated and multisectoral programs, characterized by high environmental vulnerability, limited institutional capacity, and deep interdependence between terrestrial, coastal, and marine systems. At the same time, SIDS offer unique opportunities for holistic, whole-of-government and whole-of-society approaches given the compact nature of their governance systems and the urgency of their development and resilience needs. While SIDS participate in several IPs including those focused on urban systems, food systems, plastics, and ecosystem restoration, the Blue Green Island (BGI) IP represents a dedicated effort to support more holistic and integrated solutions tailored to SIDS contexts. This thematic session will highlight tailored strategies for engaging SIDS in integrated programming, drawing on the design and implementation experience of the BGI, and other relevant IPs. It will explore how integrated approaches can be adapted to SIDS realities to build resilience, reduce environmental degradation, and promote blue and green growth pathways.

The session will feature contributions to frame the discussion, which will address the following specific questions:

- How can integrated programs be designed and adapted to address the unique circumstances of SIDS, including their dependence on marine and terrestrial ecosystems?
- What approaches have proven effective in building institutional capacity and sustaining engagement with SIDS governments, communities, and regional bodies?
- How can the Blue Green Island IP and other IPs serve as models for scaling holistic, resilience-focused solutions across SIDS?

2-4. Session: Engaging SIDS through whole-of-island, whole-of-government and whole-of-society approaches

- **Date/Time: April 14, 10:00 AM – 12:00 PM**
- **Room: CR 8**
- **Organizers: UNDP, BRS Convention**

This session focuses on how Integrated Programs can be tailored to the unique contexts of Small Island Developing States (SIDS) through whole-of-island, whole-of-government, and whole-of-society approaches. Drawing on experiences from the Blue Green Island IP and other SIDS relevant interventions, it explores how integrated governance, cross-ministerial coordination, innovative financing, and inclusive stakeholder engagement can deliver

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holistic, resilient, and scalable solutions across land, coastal, and marine systems. Through practical case studies and interactive exchanges, participants will identify design principles and engagement strategies that help SIDS translate vulnerability into opportunities for sustainable and transformative development.

Workstream 3: Monitor and Scale

Since the IPs are time-bound due to GEF funding cycles, it is essential to understand and unpack how approaches to monitoring and scaling plans are embedded during implementation to foster adaptive management. This includes an explicit focus on tracking results that are mapped to GEF core indicators, understanding pathways for aligning results to transformative change in systems, and harnessing platforms for knowledge sharing and communication. In addition, the workstream will consider strategies for transitioning or phasing out IPs to accommodate changing realities in the global context as well as demands from recipient countries.

3-1. Theme: Environmental Outcome Delivery and Adaptive Management

The GEF Integrated Programs were designed with an explicit mandate to catalyze systems transformation — a goal that fundamentally exceeds what any single project, however well-executed, can achieve. At the core of this mandate lies the delivery of Global Environmental Benefits (GEBs): not merely an output of the work, but both a pre-condition for the Integrated Program's coherence and a primary driver of the system transformation it seeks to achieve. Yet the tools available to track and manage that transformation are still catching up with the ambition. Results-based management frameworks, built for linear project cycles, were not originally conceived to capture the non-linear, multi-actor dynamics through which systems actually change — often through indirect pathways and enabling conditions that run alongside, and are inseparable from, the generation of GEBs, with outcomes that accrue across time horizons longer than any single intervention. Across GEF-8 IPs, this gap has surfaced in concrete operational terms: program-level indicators that default to aggregating child project outputs; monitoring systems that struggle to reflect policy shifts, behavioral change, or institutional strengthening; and adaptive management practices that remain inconsistent or insufficiently embedded in program governance. This points to the absence of a shared, fit-for-purpose impact management framework — one that can hold together the delivery of GEBs, and the complexity of systems change while remaining operationally tractable for agencies and country teams. This session aims to surface the most actionable lessons from

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implementation experience, identify where convergence across IPs is already emerging, and generate concrete recommendations.

The session will feature contributions to frame the discussion, which will address the following specific questions:

- How should results frameworks for IPs be designed to capture both project-level GEBs and system-level transformational outcomes?
- How can RBM data be used to effectively support adaptive management and course correction across multi-phase integrated programs?
- How can robust RBM systems enhance transparency, stakeholder trust, and continued investment in the integrated approach programming?

3-1. Session: Monitoring and Reporting for Outcome Delivery

- **Date/Time: April 15, 10:00 AM – 12:00 PM**
- **Room: CR 6**
- **Organizers: FAO, CI, World Bank**

This session addresses one of the core challenges of integrated programming: how to define, track, and manage system level outcomes that go beyond the aggregation of individual project results. Drawing on implementation experience from multiple Integrated Programs, it explores practical approaches to program level monitoring, adaptive management, and learning that can capture nonlinear change across policies, institutions, behaviors, and financing flows. Through structured peer exchange, participants will identify actionable lessons and recommendations to strengthen impact management frameworks and inform the design of more adaptive and results oriented Integrated Programs for GEF9.

3-2. Theme: Phase-out and Transitioning of Programs

Over the past three funding cycles, the GEF's integrated programming has evolved across funding cycles—from pilots in GEF-6 to impact programs in GEF-7 and integrated programs in GEF-8. This phased approach reflects the longer time horizons required to influence complex systems toward sustainability and resilience. Hence, the design and implementation of IPs consider the practical necessity of building readiness, strengthening governance frameworks, and investing in capacity need to support scaling. As IPs from each phase have matured, the knowledge and experience gained have helped to inform new priorities for subsequent phases and managing phase-out of others. This has been

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critical for ensuring that gains are consolidated, country ownership is deepened, and outcomes are sustained and scaled beyond the program cycle. Phase-out, in this context, is not an endpoint but in most cases a response to country-driven interests, and in other cases an opportunity to mainstream or consolidate the approach across other programs. This thematic session will examine how IPs have navigated transitions between phases, including evolution and phase-out, and positioned portfolios for larger-scale financing and sustained impact. It will explore lessons on sequencing, handover mechanisms, and the enabling conditions that allow durable, scalable outcomes to take root.

The session will feature contributions to frame the discussion, which will address the following specific questions:

- How have integrated programs managed transitions between funding phases to consolidate gains, strengthen country ownership, and sustain outcomes?
- What mechanisms and enabling conditions are most critical for ensuring that phase-out leads to country-led, scalable implementation rather than program closure?
- How can lessons from phased programming inform the design of future integrated programs to build in durability and scalability from the outset?

3-2. Session: Designing Integrated Programs for Scaled Impact Across GEF Cycles

- **Date/Time: April 15, 2:00 PM – 4:00 PM**
- **Room: CR 6**
- **Organizers: FAO, CI**

This session reflects on how GEF Integrated Programs have evolved across GEF6, GEF7, and GEF8 to deliver system level impact at scale. Drawing on experiences from food systems, land use, restoration, and ecosystem programs, it examines how integrated approaches are designed, coordinated, and adapted over time—from global program architecture to country level implementation. Through shared reflections and interactive dialogue, participants will identify practical design lessons, coordination mechanisms, and governance choices that enable coherence, scalability, and durable impact, informing the next generation of Integrated Programs under GEF9.

3-3. Theme: Interoperability & KM-Comms

Effective knowledge management and communication are critical for capturing and socializing results, achievements, and lessons. Furthermore, the broad range of drivers targeted by the IPs can create opportunities for interoperability, and support potential for scaling outcomes and impacts across multiple systems and geographies. As IPs increasingly engage global platforms and multi-actor networks, the ability to connect systems, share knowledge, and facilitate cross-learning becomes a critical lever for collective action toward systems transformation. Without deliberate investment in KM and communications, IPs risk becoming siloed from one another and from the broader ecosystem of global efforts on systems change, limiting their collective potential for impact. This thematic session will explore how knowledge management and communications strategies have been designed to catalyze interoperability, facilitate cross-program learning, and surface innovations and areas for improvement. It will examine how KM approaches can bridge the IP portfolio with wider global efforts and ensure that IPs both contribute to and draw from the evolving body of knowledge on systems transformation.

The session will feature contributions to frame the discussion, which will consider the following specific questions:

- How can knowledge management and communications strategies be designed to catalyze interoperability and cross-learning across integrated programs and global platforms?
- What are effective approaches in preventing siloing within the IP portfolio and ensuring that integrated programs connect with broader global efforts on systems transformation?
- How can KM systems and communication processes be structured to surface innovations, capture lessons, and inform adaptive management across diverse geographies and sectors?

3-3. Session: Strengthening Knowledge, Communications & Collaboration Across GEF Integrated Programs

- **Date/Time: April 14, 2:00 PM – 4:00 PM**
- **Room: CR 11**
- **Organizers: UNDP, FAO, IUCN, World Bank**

This session examines how knowledge management, communications, and collaboration can be strengthened across GEF Integrated Programs to unlock greater learning,

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coordination, and impact. It brings together practitioners to diagnose why valuable knowledge often remains siloed and to explore practical models for cross-IP collaboration, interoperable tools, and Communities of Practice. Through an interactive knowledge café format, participants will identify concrete “easy wins,” persistent barriers, and actionable recommendations for building a more connected and effective learning and communication ecosystem across the GEF portfolio.

3-4. Theme: Integration for Systems Transformation

GEF Integrated Programs are premised on a theory of change that is inherently systemic: designed not to deliver incremental improvements within existing structures, but to shift the policies, institutions, incentives, and behaviors that drive environmental degradation at scale. That ambition sits in tension with the monitoring and evaluation frameworks available to most IPs – frameworks that need to speak to system transformation, knowing that the most significant changes an IP catalyzes — in how decisions are made, by whom, and on what basis — are often the hardest to count. Achieving durable outcomes requires purposeful integration across sectors, governance levels, and geographies. This means aligning policies, financing, and implementation strategies to address interconnected challenges while working in complex systems. As IPs mature, the quality and depth of these integrations become increasingly important determinants of whether systemic change is achieved, scaled and sustained. By leveraging synergies and managing trade-offs, integrated approaches can create enabling environments for transformative change. Monitoring the effectiveness and durability of these integrations is equally essential, providing the evidence base for adaptive management and for scaling successful models within and beyond the initial program context. This thematic session will draw on the experience of the Sustainable Cities IP and other programs to examine how integration approaches have developed across phases to contribute to systems transformation. In addition, it will make a clear case: monitoring for systems change is not a methodological luxury but an operational necessity for any program with genuine transformative intent. This session aims to move beyond diagnosis toward practical convergence — identifying the tools and frameworks that can help IPs monitor what matters, learn adaptively, and demonstrate the value of the integrated approach.

The session will feature contributions to frame the discussion, which will consider the following specific questions:

- How have integration approaches evolved across program phases to deepen systems transformation, and what conditions have enabled this evolution?

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- What MEL methodologies are best suited to capturing the effectiveness and durability of integration across sectors, governance levels, and geographies in complex systems?
- How can evidence from integrated programming be used to inform scaling strategies and the design of future programs for sustained systems change?
- How can shared MEL concepts — such as signals of change, learning loops, and transformational lever indicators — serve as a practical basis for interoperability across IPs operating in different sectors, geographies, and institutional environments?

3-4-1. Session: Practical Insights and Lessons Learned for Project Design and Implementation from the GEF-6, -7 and -8 Sustainable Cities Impact Programmes

- **Date/Time: April 15, 10:00 AM – 12:00 PM**
- **Room: CR 7**
- **Organizers: World Bank, UNEP**

This session synthesizes practical lessons from three phases of the GEF Sustainable Cities Integrated Program, highlighting how integrated urban approaches have evolved from pilots to more scalable and programmatic models. Drawing on experiences from cities, implementing agencies, and technical partners, it examines both technical and operational dimensions of integration—including planning, governance, finance, and cross sector coordination. Through interactive roundtable discussions, participants will distill lessons that can strengthen the design and implementation of future integrated urban and subnational programs under GEF8 and beyond.

3-4-2. Integration to Drive, Measure and Sustain Transformation

- **Date/Time: April 14, 2:00 PM – 4:00 PM**
- **Room: CR 8**
- **Organizers: FAO, World Bank**

This session focuses on how Integrated Programs can more effectively monitor, learn from, and adapt to systems change during implementation. Grounded in realworld experience from multiple IPs, it explores practical approaches to tracking nonlinear change—such as shifts in governance, incentives, relationships, and behaviors—that are often invisible in conventional results frameworks. Through interactive discussion and hands-on exercises, participants will identify tools, practices, and recommendations to strengthen monitoring for systems change and embed adaptive learning more deeply into Integrated Programs, informing GEF9 design.

Knowledge Cafés

A Knowledge Café is an interactive session designed to facilitate the sharing of knowledge and experiences among participants from various Integrated Programs (IPs). During this event, agencies and partners contribute case studies, best practices, and emerging lessons through diverse formats such as panels or fishbowl discussions. Sessions are organized based on thematic focus, with similar contributions combined to encourage collaborative dialogue. The goal is to generate practical recommendations for the design, implementation, monitoring, and scaling of IPs. Each session typically lasts between one and two hours, ensuring ample time for meaningful exchange and actionable outcomes.

4-1. Cross-IP Integration for Greater Impact: Practical Lessons on Delivery, Finance, Food Systems and Primary Forest Conservation

- **Date/Time: April 14, 4:10 PM – 6:10 PM**
- **Room: CR 1**
- **Organizers: IUCN, UNEP**

This Knowledge Café explores how Integrated Programs translate strong integrated design into coordinated delivery during early implementation. Drawing on experiences from the Cameroon Dja Landscape, Mesoamerica Integrated Program, and primary forest conservation initiatives, the session examines how governance structures, safeguards, landscape platforms, and financing pathways can function together as a practical “delivery engine.” Through peer exchange, participants will identify minimum startup conditions, transferable tools, and coordination mechanisms that enable effective integration across forests, food systems, finance, and primary forest conservation.

4-2. From Integrated Design to Landscape Transformation: Practical Approaches to Communicating Integrated Landscapes

- **Date/Time: April 14, 4:10 PM – 6:10 PM**
- **Room: CR 7**
- **Organizers: UNEP, Central African Republic Government**

This Knowledge Café explores practical ways to translate integrated program design into effective early implementation and landscape-level impact by improving how integrated approaches are structured and communicated. Drawing on experiences from the CAR–DRC Basse-Lobaye Child Project and UNEP’s Congo Basin Landscapes Initiative (CBLI), the session highlights simple, transferable tools for early readiness and learning, alongside visual and narrative approaches that make complex, multi-sectoral interventions easier to

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understand and share. Through an interactive format combining visual materials, brief inputs, community perspectives, and peer exchange, participants will gain practical insights on communicating integrated landscapes in ways that support learning, replication, and impact across GEF Integrated Programs.

4-3. Private Sector-Led Integrated Solutions

- **Date/Time: April 15, 4:10 PM – 6:10 PM**
- **Room: CR 11**
- **Organizers: UNEP, WWF, UNIDO, World Bank, WBCSD**

This Knowledge Café focuses on how Integrated Programs can operationalize private sector engagement to deliver tangible, durable environmental outcomes. Through two complementary sessions, participants will examine early lessons from the Plastic Reboot Integrated Program on structuring and governing private sector engagement, and explore cooperative and platform based models from the World Bank and the FOLUR China team supported initiatives that link farmers to sustainable markets. The session emphasizes practical design principles, governance arrangements, and implementation approaches that align sustainability objectives with market incentives and can be scaled across commodity landscapes.

4-4. Using spatial tools for integrated planning and monitoring: From infrastructure planning to global restoration reporting

- **Date/Time: April 14, 4:10 PM – 6:10 PM**
- **Room: CR 11**
- **Organizers: WWF, CI, World Bank**

This session examines how spatial tools can support integrated planning, decision making, and monitoring across sectors and scales. Drawing on experiences from infrastructure planning under the GRID and Global Wildlife Programs and restoration monitoring under the Ecosystem Restoration IP, it explores how geospatial data – supported by cross-ministerial coordination and policy coherence – can guide land use choices, identify tradeoffs, and strengthen reporting to multilateral environmental agreements. Participants will exchange practical insights on applying spatial tools at country level and identify opportunities to improve interoperability and alignment across Integrated Programs.

4-5. From Global Insight to Country Impact: An Integrated Approach to Systemic Change in FOLUR

- **Date/Time: April 14, 4:10 PM – 6:10 PM**
- **Room: CR 6**

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- **Organizers: World Bank; Governments of Ethiopia, Paraguay, and Ghana**

This Knowledge Café highlights how FOLUR country projects are integrating restoration and sustainable land use practices into commodity production systems such as livestock, cocoa, and coffee. Drawing on experiences from Paraguay, Ghana, and Ethiopia, and supported by WRI's Policy Accelerator, the session explores how field-level practices can be translated into enabling policy frameworks and scaled nationally. Through country presentations and interactive discussion, participants will identify practical lessons for embedding restoration within value chains and strengthening policy alignment for systems transformation.

4-6. Strengthening Safeguards and Ranger Professionalization in Protected and Conserved Areas

- **Date/Time: April 15, 4:10 PM – 5:10 PM**
- **Room: CR 6**
- **Organizers: World Bank**

This session focuses on managing environmental and social risks and strengthening human rights based approaches in protected and conserved area management. Drawing on lessons from the Global Wildlife Program and multiple GEF agencies, it explores how safeguards, stakeholder engagement, and risk management can be integrated into program design and implementation. The session also highlights global efforts to professionalize ranger workforces and improve working conditions, with participants identifying shared knowledge needs and opportunities for cross IP learning and support.

4-7. Starting Integrated Programs Right: Country Lessons from Year One

- **Date/Time: April 15, 5:20 PM – 6:20 PM**
- **Room: CR 8**
- **Organizers: CI**

This Knowledge Café centers country perspectives on the critical first year of engagement with Integrated Programs. Through a fishbowl dialogue with country representatives, the session surfaces practical challenges, support gaps, and enabling factors that shape early implementation. Participants will exchange experiencebased lessons on governance, coordination, safeguards, and knowledge management, generating actionable recommendations to strengthen startup processes and improve country support in future GEF cycles.

4-8. From integrated design to implementation readiness: operational lessons for landscape governance and Ubangui cooperation under the Basse-Lobaye Child Project

- **Date/Time: April 15, 4:10 PM – 5:10 PM**
- **Room: CR 7**
- **Organizers: UNEP**

Using the Basse -Lobaye Child Project in the Central African Republic as a case study, this Knowledge Café examines how integrated landscape designs can be translated into operational readiness during the first months of implementation. Focusing on transboundary cooperation in the Ubangui sub-basin, the session shares practical tools for sequencing, -light touch- baselining, and institutional anchoring. Participants will gain transferable approaches for structuring early implementation, embedding transboundary dimensions, and packaging start-up learning across Integrated Programs.

4-9. Implementing integrated urban systems for decarbonization

- **Date/Time: April 14, 5:20 PM – 6:20 PM**
- **Room: CR 8**
- **Organizers: UNIDO**

This Knowledge Café explores how integrated urban systems can drive decarbonization by linking infrastructure planning, industrial development, and circular economy approaches. Drawing on implementation experience from the GEF Sustainable Cities Integrated Programme and UNIDO led projects, the session examines how interventions across waste, energy, materials, mobility, and industrial resource efficiency can be coordinated to reduce emissions while strengthening urban productivity and value creation. Through discussion of the city–industry–climate nexus and lessons from early implementation, participants will identify practical governance, financing, and system integration approaches to support scalable urban decarbonization in future Sustainable Cities programming.

4-10. Navigating Drylands: shifting from reactive crisis response to systems transformation

- **Date/Time: April 15, 4:10 PM – 5:10 PM**
- **Room: CR 8**
- **Organizers: UNDP**

This session explores how systems thinking, foresight, and cross-sector collaboration can help shift dryland responses from reactive crisis management toward long-term

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transformation. Drawing on UNDP’s “Beyond Drought” methodology and experiences from the Horn of Africa, it uses participatory systems mapping and foresight tools to identify leverage points within the climate–conflict–food security nexus. Through interactive exercises, participants will develop practical insights and methodologies to support anticipatory, risk informed development in dryland and fragile contexts.

4-11. Strengthening cross-border biodiversity enforcement (Lessons from TWIX on data and intelligence sharing)

- **Date/Time: April 15, 5:20 PM – 6:20 PM**
- **Room: CR 7**
- **Organizers: CI**

This Knowledge Café explores how practical information sharing tools can strengthen cross-border biodiversity enforcement across Integrated Programs operating in major wildlife landscapes. Using the Trade in Wildlife Information eXchange (TWIX) as a core example, alongside complementary systems such as MIKE and UNODC-supported tools, the session highlights how intelligence sharing and interoperability can improve coordinated responses to illegal wildlife trade. Participants will engage in South–South exchange to identify practical steps for scaling and aligning enforcement tools across regions and programs.

4-12. From conflict to coexistence: Enabling tools, systems and approaches to enhance human-wildlife coexistence across IPs

- **Date/Time: April 15, 5:20 PM – 6:20 PM**
- **Room: CR 6**
- **Organizers: UNEP, World Bank**

This Knowledge Café shifts the focus from reactive human–wildlife conflict management to proactive coexistence design. Drawing on case studies from Central Africa, West Africa, and Southeast Asia, the session examines how community governance, ecotourism, behavior change approaches, land use planning, and financing mechanisms can jointly support wildlife conservation and local livelihoods. Through fast paced, interactive discussions, participants will extract transferable tools and lessons for strengthening coexistence pathways across Integrated Program landscapes.

4-13. Evaluation Insights on 12 Years of Integrated Programming at the GEF

- **Date/Time: April 15, 3:00 PM – 4:00 PM**
- **Room: CR 11**
- **Organizers: GEF Independent Evaluation Office**

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The Independent Evaluation Office (IEO) will present a synthesis of evaluative insights from over a decade of GEF integrated programming, drawing on formative evaluations conducted in 2017 and 2022, findings from the integrated programming chapter of OPS8, and recent thematic evaluations of the Food Systems, Sustainable Cities, Drylands Programs, Global Wildlife Program evaluation and reflect emerging evaluative work on the Amazon Sustainable Landscapes Program. Across this body of evidence, evaluations point to the strong strategic relevance of integrated programming in addressing complex, interconnected environmental challenges and fostering multi-stakeholder collaboration. At the same time, findings highlight challenges related to program design complexity, coordination and governance arrangements, delivery of systemic outcomes, and opportunities for further leveraging knowledge gained through implementation to support cross-country learning, scaling, and sustained programmatic influence. The World Café will provide a space to share key lessons and invite participants to reflect on how integrated programming can be further strengthened in GEF-9 and beyond.

4-14. Leveraging ROAM to Design Embedded Financing Facilities in GEF Child Projects

- **Date/Time: April 14, 4:10 PM – 5:10 PM**
- **Room: CR 8**
- **Organizers: IUCN**

This training workshop explores how the Restoration Opportunities Assessment Methodology (ROAM) can be used not only for planning and diagnostics, but also to design restoration investment pipelines and embedded financing facilities within GEF Child Projects. Building on practical examples, the session demonstrates how ROAM outputs—such as spatial prioritization, cost–benefit analysis, and value chain insights—can be translated into investable interventions, blended finance structures, and results based delivery mechanisms. Through an interactive Knowledge Café format, participants will gain practical tools and lessons for linking assessment, financing, and implementation in integrated landscape programs.

4-15. Mining Impacts Calculator – evaluating the social and environmental impacts of gold mining

- **Date/Time: April 15, 3:00 PM – 4:00 PM**
- **Room: CR 1**
- **Organizers: World Bank**

This Knowledge Café introduces the Mining Impacts Calculator (MIC), a valuation tool developed to quantify the environmental, social, and economic impacts of illegal gold mining and support evidence based decision-making. Drawing on its application across

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multiple Amazon countries, the session showcases how the tool has been adapted, used by public authorities, and integrated into enforcement and policy processes. Through demonstrations and hands-on learning, participants will explore how integrated valuation tools can strengthen responses to illegal mining and inform broader integrated program design and implementation.

4-17. Empowering People and Advancing Gender Equality in Integrated Programs

- **Date/Time: April 14, 2:00 PM – 4:00 PM**
- **Room: CR 6**
- **Organizers: World Bank, FAO, IUCN**

This Knowledge Café examines how gender responsive and socially inclusive approaches are being operationalized within Integrated Programs, and what outcomes are emerging from these efforts. Drawing on lessons from the GEF-6, GEF-7 and GEF-8 Food Systems and Land Use related Integrated Programs and country experiences from Ghana, Indonesia and Kenya, the session highlights practical approaches to strengthening women’s participation, leadership, and decision-making in value chains and landscape governance. Through peer exchange, participants will identify transferable practices and enabling conditions for advancing gender equality and social inclusion across current and future GEF-supported programs.

4-18. Are IPs Worth It?

- **Date/Time: April 15, 4:10 PM – 6:10 PM**
- **Room: CR 1**
- **Organizers: GEF Secretariat**

This Knowledge Café tackles a fundamental question for the GEF: whether Integrated Programs deliver added value commensurate with their higher coordination costs compared to standalone projects. Drawing on evidence from across the IP portfolio, the session examines where and how IPs have demonstrably outperformed single projects—through policy influence, institutional change, cofinancing leverage, and catalytic effects. Participants will engage in an evidence-based discussion to identify the design, governance, and selectivity features that determine IP effectiveness, generating practical recommendations for future IP design, monitoring, and value for money assessment.

Training Workshops

A training workshop is an interactive session designed to share and develop practical skills, knowledge, and tools among participants. In this context, the workshop aims to socialize useful and relevant methods for advancing Integrated Programming, covering the entire process from planning and design through to implementation, monitoring, and scaling. By organizing contributions from agencies and partners into focused sessions—such as skills development, planning tools, operational approaches, and monitoring and reporting—the workshop facilitates collaborative learning and discussion. Sessions may be merged to maximize efficiency and encourage joint organization when contributions share a common focus. Ultimately, each workshop session is structured to produce actionable recommendations that participants can apply in the design, implementation, or evaluation of integrated programs, all within a one-hour timeframe for each session.

5-1. Skills Development

5-1-1. Demystifying and operationalizing “Systemic Capacity Development” as a catalytic transformation lever to achieve durable impact at scale

- **Date/Time: April 16, 11:20 AM – 12:20 PM**
- **Room: CR 6**
- **Organizers: FAO**

This training workshop unpacks how “systemic capacity development” can function as a catalytic lever for achieving durable, largescale impact in GEF Integrated Programs. Drawing on over a decade of FAO experience and lessons from FOLUR and FSIP, the session explores how to assess, design, monitor, and evaluate systemwide capacities at project and program levels. Through interactive learning and practical reflection, participants will identify concrete entry points for operationalizing systemic capacity development across the GEF project cycle and explore opportunities for sustained learning through a Community of Practice.

5-1-2. Ecosystem Restoration Advocacy and Communicating for Impact

- **Date/Time: April 16, 9:00 AM – 10:00 AM**
- **Room: CR 7**
- **Organizers: Government of Saint Lucia**

This training workshop focuses on strengthening communication and advocacy skills to support ecosystem restoration efforts under the GEF Ecosystem Restoration Integrated Programme. Emphasizing stakeholder engagement, social inclusion, and knowledge

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management, the session equips project teams with practical tools to communicate restoration concepts and project interventions in accessible, public friendly ways. Through interactive exercises, participants will build confidence in tailoring evidence based messages, using data visualization, and fostering trust and political support for restoration initiatives across diverse audiences.

5-1-3. Blended Finance in Practice

- **Date/Time: April 16, 2:00 PM – 3:30 PM**
- **Room: CR 11**
- **Organizers: GEF Secretariat**

This training workshop builds practical understanding of how blended finance can be embedded within Integrated Programs to mobilize private capital at scale. Framed within the ambitions of GEF9, the session introduces core blended finance concepts, instruments, and sequencing logic, and examines a live case study—the Green Mobility Financing Facility for Africa—implemented with the African Development Bank and partners. Through participatory design exercises, participants will apply lessons to their own programs, identifying key risks, enabling conditions, and design choices for integrating blended finance earlier and more effectively in IPs.

5-1-4. From Project Results to Headlines: Media Relations and Impact Storytelling for GEF Integrated Programs

- **Date/Time: April 16, 2:00 PM – 4:00 PM**
- **Room: CR 7**
- **Organizers: UNEP**

This training workshop strengthens the capacity of GEF agencies, project teams, and country partners to translate Integrated Program results into compelling media stories. Led by UNEP’s Communications Division, the session provides hands-on guidance on identifying newsworthy angles, framing integrated solutions for nontechnical audiences, and engaging national and international media. Through practical exercises and peer feedback, participants will develop concrete media pitches and learn how media engagement can function as a knowledge management tool that amplifies impact, supports replication, and raises visibility of systems transformation.

5-2. Planning Tools

5-2-1. From Diagnostics to Nature-based Solutions: Tools for Scaling Ecosystem Restoration

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- **Date/Time: April 16, 10:10 AM – 12:10 PM**
- **Room: CR 1**
- **Organizers: WRI, IUCN**

This training workshop introduces two complementary decision support tools that help Integrated Programs translate ecosystem restoration ambitions into effective, scalable interventions. Drawing on the Restoration Diagnostic Tool 2.0 and the IUCN Nature based Solutions Global Standard Self Assessment Tool, the session demonstrates how enabling conditions can be assessed and how high integrity NbS interventions can be designed and evaluated. Through live demonstrations and applied exercises, participants will gain practical insights into strengthening restoration planning, project quality, and adaptive learning across ERIP and other GEF Integrated Programs.

5-2-2. Collective Action for Co-existence: moving beyond site level mitigation to tackle the root causes of human-wildlife conflict through holistic and integrated approaches

- **Date/Time: April 16, 9:00AM – 10:00 AM**
- **Room: CR 1**
- **Organizers: IUCN, WB**

This training workshop explores how human-wildlife conflict can be addressed through holistic, landscape scale and cross sectoral approaches that move beyond site level mitigation. Drawing on the IUCN SSC Guidelines on Human-Wildlife Conflict and Coexistence, the session emphasizes collective action, locally led solutions, and integrated ecological, social, and policy planning. Approaches to human wildlife coexistence supported by the Global Wildlife Program global platform and experiences of country projects from several IPs will be shared. Participants will engage in guided discussion to identify ways to scale-up approaches that address the root causes of conflict and enable durable coexistence outcomes.

5-2-3. Multilayered Vulnerability Assessments to Strengthen Integrated Approaches to Urban Adaptation

- **Date/Time: April 16, 10:10 AM – 11:10 AM**
- **Room: CR 6**
- **Organizers: UN-Habitat**

This training workshop presents the RISEUP Multilayered Vulnerability Assessment (MVA) as a practical tool for strengthening integrated urban adaptation and resilience planning. Drawing on applications across multiple cities, the session demonstrates how spatial

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analysis, institutional mapping, and participatory processes can be combined to identify intersecting climate, social, and environmental risks. Through applied discussions and breakout exercises, participants will explore how vulnerability informed approaches can support coordinated decision-making, investment planning, and stakeholder engagement within GEF supported Integrated Programs.

5-2-4. Theory of Change, Future Narratives, STAP Enabling Elements, and Screening Guidelines

- **Date/Time: April 16, 11:20 AM – 12:20 PM**
- **Room: CR 7**
- **Organizers: STAP**

This session will provide a practical guide to designing GEF projects and programs that are both conceptually robust and aligned with STAP screening expectations. It will introduce STAP's enabling elements for good project design, including systems thinking-based theory of change, stakeholder engagement, integration, behavioral change, innovation, scaling for transformation, robustness to future change, and knowledge management and learning, providing insight into how STAP approaches project screening and what reviewers look for in well-designed interventions. Participants will also explore how simple future narratives can be used to test the relevance, assumptions, and robustness of project design under changing conditions, and how this informs the development of a robust theory of change. The session will help participants better understand how the different components of strong project design fit together to support effective, scalable, and durable outcomes. The session will be delivered through a presentation and an interactive practical group exercise.

5-2-5. Risk and Innovation in Support of Integration and Transformation

- **Date/Time: April 16, 10:10 AM – 11:10 AM**
- **Room: CR 7**
- **Organizers: STAP**

Achieving integration and transformational change in GEF programs often requires innovation, which inherently involves uncertainty and risk. Drawing on STAP's advice on risks and innovation in the GEF as well as the GEF's Risk Appetite, this session will explore the types of innovation relevant to the GEF and how they can support programmatic integration and system transformation. Participants will examine how the GEF's Risk Appetite encourages responsible innovation, while ensuring risks are clearly identified and managed. The session will also provide practical guidance on assessing, articulating, and communicating innovation risks during project and program design, helping proponents strengthen their project proposals and align with GEF expectations. The session will be delivered through presentations, short practical exercises, and interactive discussions.

5-3. Operational Resources

5-3-1. Introducing WOCAT and PANORAMA – Solutions for a Healthy Planet as complementary knowledge sharing platforms

- **Date/Time: April 16, 10:10 AM – 12:10 PM**
- **Room: CR 8**
- **Organizers: FAO, IUCN**

This training workshop introduces WOCAT and PANORAMA as complementary, UN recognized knowledge sharing platforms that support learning, scaling, and impact across GEF Integrated Programs. Drawing on experiences from FAO, IUCN, and WOCAT, the session demonstrates how standardized documentation of sustainable land management practices (WOCAT) and solution oriented storytelling (PANORAMA) can be used together to capture “what works,” support implementation, inform reporting to global frameworks, and enable peer exchange beyond individual projects. Through live demonstrations and guided reflection, participants will explore how interoperable knowledge platforms can strengthen knowledge management, learning, and replication across IP portfolios.

5-3-2. Circular Construction for Nature: Lessons from Leading Cities

- **Date/Time: April 16, 9:00 AM – 10:00 AM**
- **Room: CR 8**
- **Organizers: IUCN**

This training workshop examines circular construction as a high impact policy entry point for reducing pressure on nature, cutting pollution from construction waste, and advancing integrated urban sustainability objectives. Drawing on evidence from leading cities—including Zurich, London, Paris, and Brussels—and insights from the forthcoming IUCN–Holcim–Arup Circular Construction Policies for Nature report, the session highlights which policy levers have delivered measurable benefits and why. Through expert framing and applied reflection, participants will identify feasible entry points for integrating circular construction into GEF9 child projects, aligned with results based management and integrated programming priorities across nature, chemicals and waste, climate, and urban systems.

5-3-3. Systems Transformation through Effective Multi-stakeholder Collaboration

- **Date/Time: April 16, 9:00 AM – 10:00 AM**
- **Room: CR 1**
- **Organizers: UNDP**

This training workshop explores how effective multistakeholder collaboration can unlock systemic transformation by overcoming silos, power imbalances, and mistrust among diverse actors. Drawing on lessons from UNDP’s Green Commodities Programme and GEF supported initiatives such as FOLUR, the session introduces a practical framework for building shared vision, inclusive participation, and collective action. Through interactive exercises and facilitation tools, participants will gain concrete methods to embed participatory approaches into project design and implementation, supporting policy alignment, inclusive governance, and the mobilization of public and private finance in Integrated Programs.

5-3-4. Policy Coherence in Practice: tools, best practices, and application for GEF Integrated Programs

- **Date/Time: April 16, 10:10 AM – 11:40 PM**
- **Room: CR 11**
- **Organizers: GEF Secretariat**

This training workshop focuses on policy coherence as a foundational lever for transformational change within GEF Integrated Programs. Framed around whole-of-

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government and cross-sectoral approaches, the session explores how IPs can identify policy misalignments, manage tradeoffs, and strengthen coordination across ministries, sectors, and financing streams. Through expert inputs and applied breakout exercises, participants will examine emerging good practices and design concrete activities within existing IPs that enhance policy coherence, support sustainability, and enable learning and replication across the GEF portfolio.

5-4. Monitoring Tools

5-4-1. Urban Nature Monitoring: Berlin Urban Nature Pact Monitoring Framework Applied Training

- **Date/Time: April 16, 2:00 PM – 3:00 PM**
- **Room: CR 1**
- **Organizers: IUCN**

This training workshop provides an applied introduction to the Berlin Urban Nature Pact Monitoring Framework (BUNPMF) as a practical architecture for improving urban nature monitoring across city, national, and Integrated Program levels. Responding to persistent gaps in indicator interoperability, data flows, and results-based management under the Sustainable Cities Integrated Program, the session demonstrates how cities can design feasible urban nature indicators aligned with national biodiversity reporting and GEF results frameworks. Through guided examples and peer exchange, participants will explore how interoperable monitoring systems can strengthen city–national coordination, support GBF targets, and position cities and governments for more coherent, evidence-based implementation under GEF9.

5-4-2. Monitoring Land Health for Integrated Outcomes in Agricultural Landscapes

- **Date/Time: April 16, 9:00 AM – 10:00 AM**
- **Room: CR 6**
- **Organizers: IUCN**

This training workshop introduces the Land Health Monitoring Framework (LHMF) as a practical, multiscale approach for assessing biodiversity, ecosystem functionality, and land condition in agricultural and production landscapes. Designed to complement existing tools, the framework helps connect field level observations with landscape and national level monitoring by linking ecosystem services, functional biodiversity, and indicators within a coherent structure. Through a facilitated hands on exercise, participants will explore how integrated land health monitoring can support landscape

Session Descriptions

governance, planning, comparability, and reporting coherence across GEF Integrated Programs.

5-4-3. MEL 360 for Integrated Programs: A Practical Introduction to Monitoring for Systems Change

- **Date/Time: April 16, 9:00 AM – 10:00 AM**
- **Room: CR 11**
- **Organizers: UNDP**

This training workshop provides a hands-on introduction to MEL 360, a practical framework for monitoring, evaluation, and learning for systems change. Drawing on experience from the Blue and Green Islands Integrated Programme, the session helps participants make their contribution to transformation explicit and observable by working through core tools such as Strategic Intent, Domains of Change, and Signals of Change. Through facilitated group practice, participants will learn how systems oriented monitoring can complement conventional results frameworks, strengthen adaptive management, and support durable impact across Integrated Programs.

5-4-4. Participatory LD monitoring systems: moving from Projects to Policy Impact

- **Date/Time: April 16, 2:00 PM – 3:00 PM**
- **Room: CR 8**
- **Organizers: UNDP**

This training workshop explores how participatory land degradation and drought monitoring systems can bridge the gap between project level results and national policy impact. Focusing on co-development of spatial decision-support systems with national institutions, experts, and communities, the session highlights approaches that integrate scientific data with local knowledge and strengthen institutional ownership. Through live demonstrations and interactive exercises, participants will gain practical insights into designing interoperable, policy relevant monitoring systems that support land restoration, drought resilience, and reporting under the Rio Conventions within GEF Integrated Programs.

Workstream 1: Design Principles

*How do we **plan and design** for holistic, impactful, and durable outcomes at scale?*

Theme	Sub-Theme	Session Title	Agency	Date	Time	Room
1-1. MEA & FA Priorities		Breaking the Silos: Integrating MEA Obligations Across Biodiversity, Climate and Pollution Work Streams to Maximize GEF-9 IP Co-Benefits and Conservation Outcomes	BRS Convention, Minamata Convention, IUCN	4/14	11:00 AM – 1:00PM	CR 6
1-2. Multi-scale Integration	1-2-1. Innovative Finance	Mobilizing Inclusive Green Finance through Partnerships and Investment Platform	IUCN, FAO	4/14	11:00 AM – 1:00PM	CR 11
	1-2-2. Governance	Multilevel Governance for Systems Transformation: Lessons from Forest, Restoration and Urban Climate Systems	IUCN, CI, UN-Habitat	4/14	11:00 AM – 1:00PM	CR 8
1-3. Mainstream	1-3-1. Mainstreaming Policy	From Design to Durability: Policy Mainstreaming in GEF Integrated Programs	IUCN, UNEP	4/15	2:00 PM – 4:00 PM	CR 7
	1-3-2. Mainstreaming Gender	Gender – GEB linkages and Indicators	FAO	4/15	2:00 PM – 4:00 PM	CR 1
1-4. Systems Change		Advancing urban and agrifood systems linkages through food loss and waste reduction and circularity	UNEP, FAO	4/14	11:00 AM – 1:00PM	CR 7

Workstream 2: Implementation

*How do we **engage and implement** for holistic and impactful outcomes at scale?*

Theme	Sub-Theme	Session Title	Agency	Date	Time	Room
2-1. Governance & Coordination		Governance & Coordination	CI, FAO	4/14	2:00 PM – 4:00 PM	CR 1
2-2. Stakeholder Engagement	2-2-1. IPLCs	From Beneficiaries to Change Makers: The Role of IPLCs in Inclusive Conservation	CI, FAO, UNEP	4/14	11:00 AM – 1:00PM	CR 11
	2-2-2. Private Sector	The Role of Markets, Finance and the Private Sector in Scaling Bankable Pathways to enable food systems transformation and halt deforestation	UNEP, IFAD	4/14	2:00 PM – 4:00 PM	CR 7
2-3. Financing Solutions		Environment-based Innovative Financing Solutions	CI, UNEP, CAF	4/15	10:00 AM – 12:00PM	CR 1
2-4. Engaging SIDS		Engaging SIDS through whole-of-island, whole-of-government and whole-of-society approaches	UNDP, BRS Convention	4/14	10:00 AM – 12:00PM	CR 8

Workstream 3: Monitor and Scale

*How do we **monitor and scale** outcomes for durability and systems change?*

Theme	Sub-Theme	Session Title	Agency	Date	Time	Room
3-1. Results-based Management		Monitoring and Reporting for Outcome Delivery	FAO, CI, WB	4/15	10:00 AM – 12:00PM	CR 6
3-2. Phase-out and Transitioning Programs		Designing Integrated Programs for Scaled Impact Across GEF Cycles	FAO, CI	4/15	2:00 PM – 4:00 PM	CR 6
3-3. Interoperability & KM-Comms		Strengthening Knowledge, Communications & Collaboration Across GEF Integrated Programs	UNDP, FAO, IUCN, WB, CI	4/14	2:00 PM – 4:00 PM	CR 11
3-4. Integration for Systems Transformation	3-4-1. Urban	Practical Insights and Lessons Learned for Project Design and Implementation from the GEF-6, -7 and -8 Sustainable Cities Impact Programmes	WB, UNEP	4/15	10:00 AM – 12:00PM	CR 7
	3-4-2. Systems MEL	Integration to Drive, Measure and Sustain Transformation	FAO, WB	4/14	2:00 PM – 4:00 PM	CR 8

Knowledge Café

A Knowledge Café is an interactive session designed to facilitate the sharing of knowledge and experiences among participants from various Integrated Programs (IPs). During this event, agencies and partners contribute case studies, best practices, and emerging lessons through diverse formats such as panels or fishbowl discussions. Sessions are organized based on thematic focus, with similar contributions combined to encourage collaborative dialogue. The goal is to generate practical recommendations for the design, implementation, monitoring, and scaling of IPs. Each session typically lasts between one and two hours, ensuring ample time for meaningful exchange and actionable outcomes.

Session Title	Agency	Date	Time	Room
4-1. Cross-IP Integration for Greater Impact: Practical Lessons on Delivery, Finance, Food Systems and Primary Forest Conservation	IUCN, UNEP	4/14	4:10 PM – 6:10PM	CR 1
4-2. From Integrated Design to Landscape Transformation: Practical Approaches to Communicating Integrated Landscapes	UNEP, CAR Govt.	4/14	4:10 PM – 6:10PM	CR 7
4-3. Private Sector-Led Integrated Solutions	UNEP, WWF, UNIDO, WB	4/15	4:10 PM – 6:10PM	CR 11
4-4. Using spatial tools for integrated planning and monitoring: From infrastructure planning to global restoration reporting	WWF, CI	4/14	4:10 PM – 6:10PM	CR 11
4-5. From Global Insight to Country Impact: An Integrated Approach to Systemic Change in FOLUR	WB, Paraguay, Indonesia and Ghana Govt.	4/14	4:10 PM – 6:10PM	CR 6
4-6. Strengthening Safeguards and Ranger Professionalization in Protected and Conserved Areas	WB	4/15	4:10 PM – 5:10PM	CR 6
4-7. Starting Integrated Programs Right: Country Lessons from Year One	CI	4/15	5:20 PM – 6:20PM	CR 8

Session Title	Agency	Date	Time	Room
4-8. From integrated design to implementation readiness: operational lessons for landscape governance and Ubangui cooperation under the Basse-Lobaye Child Project	UNEP	4/15	4:10 PM – 5:10PM	CR 7
4-9. Implementing integrated urban systems for decarbonization	UNIDO	4/14	5:20 PM – 6:20PM	CR 8
4-10. Navigating Drylands: shifting from reactive crisis response to systems transformation	UNDP	4/15	4:10 PM – 5:10PM	CR 8
4-11. Strengthening cross-border biodiversity enforcement (Lessons from TWIX on data and intelligence sharing)	CI	4/15	5:20 PM – 6:20PM	CR 7
4-12. From conflict to coexistence: Enabling tools, systems and approaches to enhance human-wildlife coexistence across IPs	UNEP, WB	4/15	5:20 PM – 6:20PM	CR 6
4-13. Evaluation Insights on 12 Years of Integrated Programming at the GEF	GEF IEO	4/15	3:00 PM – 4:00 PM	CR11
4-14. Leveraging ROAM to Design Embedded Financing Facilities in GEF Child Projects	IUCN	4/14	4:10 PM – 5:10PM	CR 8
4-15. Mining Impacts Calculator – evaluating the social and environmental impacts of gold mining	WB	4/15	3:00 PM – 4:00PM	CR 1
4-17. Empowering People and Advancing Gender Equality in Integrated Programs	WB, FAO, IUCN	4/14	2:00 PM – 4:00PM	CR 6
4-18. Are IPs Worth It?	GEF Secretariat	4/15	4:10 PM – 6:10PM	CR 1

Training Workshop

A training workshop is an interactive session designed to share and develop practical skills, knowledge, and tools among participants. In this context, the workshop aims to socialize useful and relevant methods for advancing Integrated Programming, covering the entire process from planning and design through to implementation, monitoring, and scaling. By organizing contributions from agencies and partners into focused sessions—such as skills development, planning tools, operational approaches, and monitoring and reporting—the workshop facilitates collaborative learning and discussion. Sessions may be merged to maximize efficiency and encourage joint organization when contributions share a common focus. Ultimately, each workshop session is structured to produce actionable recommendations that participants can apply in the design, implementation, or evaluation of integrated programs, all within a one-hour timeframe for each session.

Theme	Session Title	Agency	Date	Time	Room
5-1. Skills Development	5-1-1. Demystifying and operationalizing “Systemic Capacity Development” as a catalytic transformation lever to achieve durable impact at scale	FAO	4/16	11:20 AM – 12:20 PM	CR 6
	5-1-2. Ecosystem Restoration Advocacy and Communicating for Impact	Saint Lucia Govt.	4/16	9:00 AM – 10:00 AM	CR 7
	5-1-3. Blended Finance in Practice	GEF Secretariat	4/16	2:00 PM – 2:30 PM	CR 11
	5-1-4. From Project Results to Headlines: Media Relations and Impact Storytelling for GEF Integrated Programs	UNEP	4/16	2:00PM – 4:00 PM	CR 7
5-2. Planning Tools	5-2-1. From Diagnostics to Nature-based Solutions: Tools for Scaling Ecosystem Restoration	WRI, IUCN	4/16	10:10 AM – 12:10 PM	CR 1
	5-2-2. Collective Action for Co-existence: moving beyond site level mitigation to tackle the root causes of human-wildlife conflict through holistic and integrated approaches	IUCN	4/16	9:00 AM – 10:00 AM	CR 1
	5-2-3. Multilayered Vulnerability Assessments to Strengthen Integrated Approaches to Urban Adaptation	UN-Habitat	4/16	10:10 AM – 11:10 AM	CR 6
	5-2-4. Theory of Change, Future Narratives, STAP Enabling Elements, and Screening Guidelines	STAP	4/16	11:20 AM – 12:20 PM	CR 7
	5-2-5. Risk and Innovation in Support of Integration and Transformation	STAP	4/16	10:10 AM – 11:10 AM	CR 7

Theme	Session Title	Agency	Date	Time	Room
5-3. Operational Resources	5-3-1. Introducing WOCAT and PANORAMA – Solutions for a Healthy Planet as complementary knowledge sharing platforms	FAO, IUCN	4/16	10:10 AM – 12:10 PM	CR 8
	5-3-2. Circular Construction for Nature: Lessons from Leading Cities	IUCN	4/16	9:00 AM – 10:00 AM	CR 8
	5-3-3. Systems Transformation through Effective Multi-stakeholder Collaboration	UNDP	4/16	2:00 PM – 3:00 PM	CR 6
	5-3-4. Policy Coherence in Practice: tools, best practices, and application for GEF Integrated Programs	GEF Secretariat	4/16	10:10 AM – 11:40 PM	CR 11
5-4. Monitoring Tools	5-4-1. Urban Nature Monitoring: Berlin Urban Nature Pact Monitoring Framework Applied Training	IUCN	4/16	2:00 PM – 3:00 PM	CR 1
	5-4-2. Monitoring Land Health for Integrated Outcomes in Agricultural Landscapes	IUCN	4/16	9:00AM – 10:00AM	CR 6
	5-4-3. MEL 360 for Integrated Programs: A Practical Introduction to Monitoring for Systems Change	UNDP	4/16	9:00AM-10:00AM	CR 11
	5-4-4. Participatory LD monitoring systems: moving from Projects to Policy Impact	UNDP	4/16	2:00 PM – 3:00 PM	CR 8