



EVALUATION IN THE GEF

Familiarization Seminar 2013



GLOBAL ENVIRONMENT FACILITY
EVALUATION OFFICE

Aaron Zazueta
Chief Evaluation Officer
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Overview

1. What is M &E
2. M&E in the GEF: GEF Evaluation Office
3. GEF5 GEFEO work program: OPS5
4. Special Initiatives: Climate-Eval and CEPKE

M&E and RBM

- **Monitoring** is one of the main instruments of Results Based Management
- **Evaluation** is a “reality check” on monitoring and RBM
- **Monitoring** & RBM tell whether the organization is “on track”
- Evaluation could tell whether the organization is “**on the right track**”

Monitoring <-> Evaluation

Monitoring

Evaluation

Continuous or periodic	Episodic or Ad Hoc
Objectives taken as given	Objectives assessed versus higher goals
Indicators assumed to be appropriate	Indicators' validity and relevance assessed
Focus on intended results	Also attention for unintended results
Quantitative methods	Quantitative and qualitative methods
Data routinely collected	Multiple sources of data
Does not answer causal questions	Could answer causal questions
Internal management function	External function

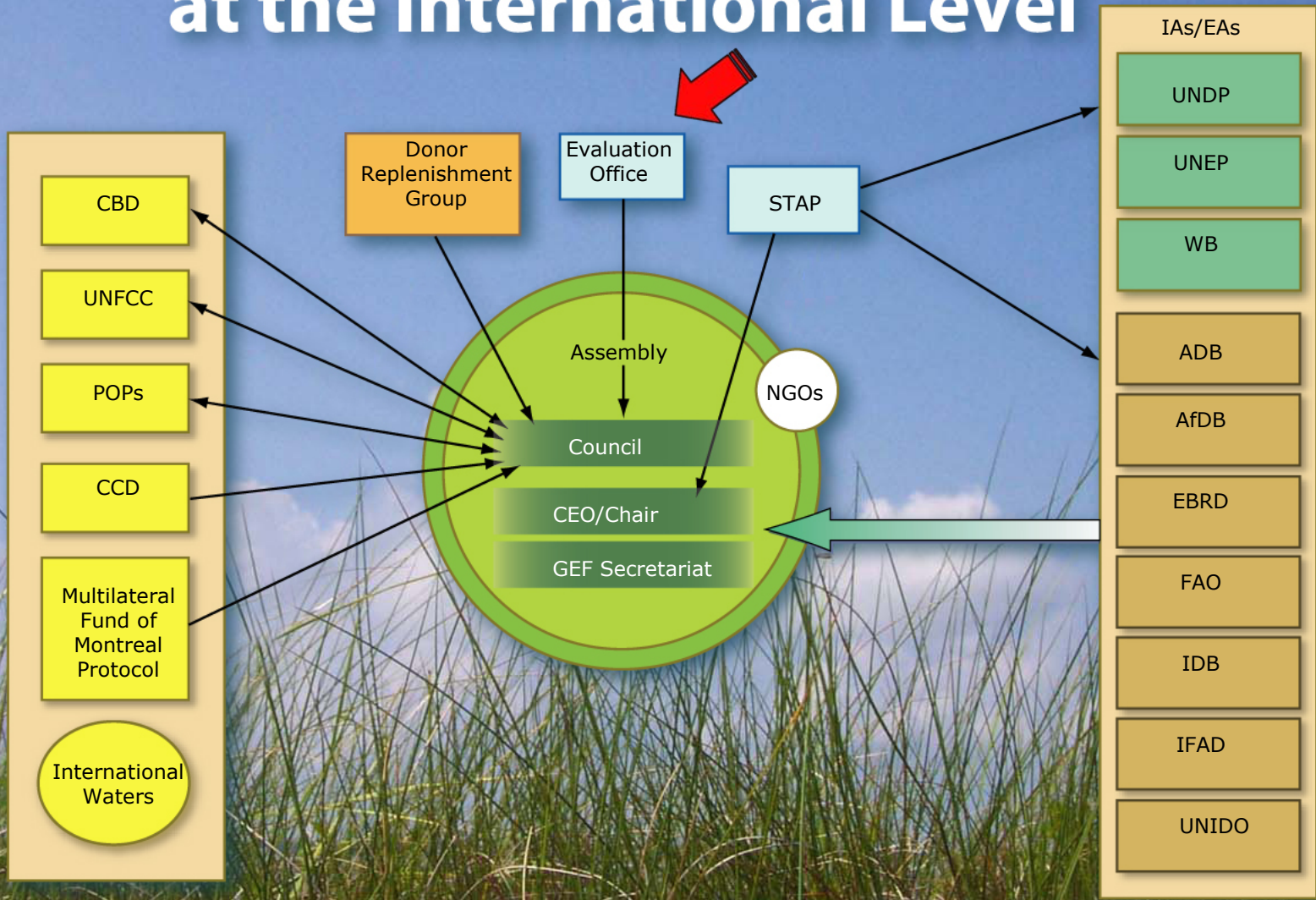
M&E in the GEF

M&E in the GEF

2 overarching objectives:

- Promote **accountability** for the achievement of GEF objectives through the assessment of **results**, **effectiveness**, **processes**, and **performance** of the partners involved in GEF activities.
- Promote **learning**, **feedback**, and **knowledge sharing** on results and lessons learned among the GEF and its partners as a basis for decision making on policies, strategies, program management, programs, and projects; and to improve **knowledge** and **performance**.

The GEF Arrangement at the International Level



GEF Evaluation Office

MISSION

“Enhance global environmental benefits through excellence, independence and partnership in monitoring and evaluation”

PRINCIPLES

- Impartiality
- Professionalism
- Transparency

Types of Evaluations

Project Evaluations	Program Evaluations	Country Level Evaluations
Impact Evaluations	Cross-cutting and thematic evaluations	Process and performance evaluations
Ad-hoc Reviews	Overall Performance Studies (OPS)	

Different TORs, scopes, frequency, audiences, methodologies, lead

Follow up to Evaluations

- A management response is required for all evaluations and performance reports presented to the GEF Council by the GEF EO. It is coordinated by GEF CEO with inputs from other GEF stakeholders.
- GEF Council takes into account both the evaluation and the management response when taken a decision.
- GEF EO reports on implementation of decisions annually (Management Action Record)

Knowledge Sharing



Knowledge management is a process for improving performance by learning

- M&E contributes to knowledge
- building and organizational improvement.
 - Findings and lessons should be accessible to target audiences in a user-friendly way.
 - Evaluation reports should be subject to a dynamic dissemination strategy.
- Purpose of KM in the GEF:
 - Promotion of a culture of learning
 - Application of lessons learned
 - Feedback to new activities

GEFEO GEF-5 Work Program

- Implementation of GEF M&E Policy
- Annual Reporting to Council:
 - Country Portfolio Evaluations (May-June)
 - Performance and process issues (May-June)
 - Impact (November)
 - Thematic/Cross-sectoral evaluations (November)
- Knowledge Sharing
 - dissemination of lessons;
 - participation in country support program
- Overall Performance Studies – replenishment process (every 4 years)
- Active participation evaluation communities (UN/MDBs)

Fifth Overall Performance Study (OPS5) will include:

- Verification and ratings of outcome and progress toward impact
- Coverage of the reform process: GEF project cycle and modalities, direct access, STAR, paragraph 28
- Increased attention to the catalytic role of the GEF
- Trends in ownership and country drivenness
- Trends in global environmental problems and relevance of the GEF to the conventions
- More in-depth look at the focal area strategies
- Better understanding of the longer term impact of the GEF

Key deliverables of OPS5

- March 2013: First OPS5 report focusing on current GEF results, achievements, and performance
- November 2013: Final OPS5 report

Special Initiatives



Climate-Eval: Community of Practice on
Evaluation of Climate Change and
Development

www.climate-eval.org



CEPKE: Comprehensive Evaluation
Platform for Knowledge Exchange

www.cepke.net



Thank you

gefevaluation@thegef.org

www.gefeo.org