

Using the GEF to achieve
transformation

4 mechanisms support transformation

- **Removal of binding constraints/barriers:** towards achieving an objective/ innovation
- **Use of cross sectoral approaches:** Key to addressing multiple issues/ (achieving depth to transformation)
- **Scaling up:** Scaling up is needed to achieve impact
- **Behavioral change:** Created through combination of incentivizes, regulation, use of market forces and information flow (sustain transformation)

What else may be required to support transformation?

- **Enabling environment and political economy:** Need to address difficult issues in the political economy to push through reforms
- **Upstream analytics,** strong design and implementation is essential
- **Sustained and continuous engagement** needed
- **Innovative approaches:** need to scale innovation correctly and use adaptive practices to reduce risks

What do we find this means for GEF Agencies and yourselves

- Use **rigorous diagnostics** to identify binding constraints
- **Design the program** around the most binding constraints
- Agencies should focus on addressing the binding constraints/barriers where they have a **comparative advantage**
- **Build on mechanisms which support transformation**
- **Build broad coalitions** with key beneficiaries/stakeholders
- **Stay the course:** Continue longer term program support as needed

About complexity of interventions...

- Reduce potential complexity by **selecting and sequencing** interventions to address binding constraints/barriers

Exercise: How would you go about using the GEF to support transformation?

Pick a large issue from last years ECW to form your mock project and in your small group do the following:

- **Decide the key objective and the GEF focal areas you will address**
- **Barriers: what are the key barriers you need to address?**
- **You have limited STAR resources. The GEF Partnership comprises multiple partners – which GEF agencies do you intend to engage to support you and why ?**
- **Are any key changes needed in the GEF to enable you to implement your transformative program ?**
- **Report back in xx minutes – 3 minutes report**