



Independent
Evaluation Office
GLOBAL ENVIRONMENT FACILITY

Monitoring & Evaluation in the GEF

Expanded Constituency Workshop

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Outline

Part 1: M&E in the GEF Partnership

Part 2: Role of Country Stakeholders in Project M&E

Part 3: A Case Study

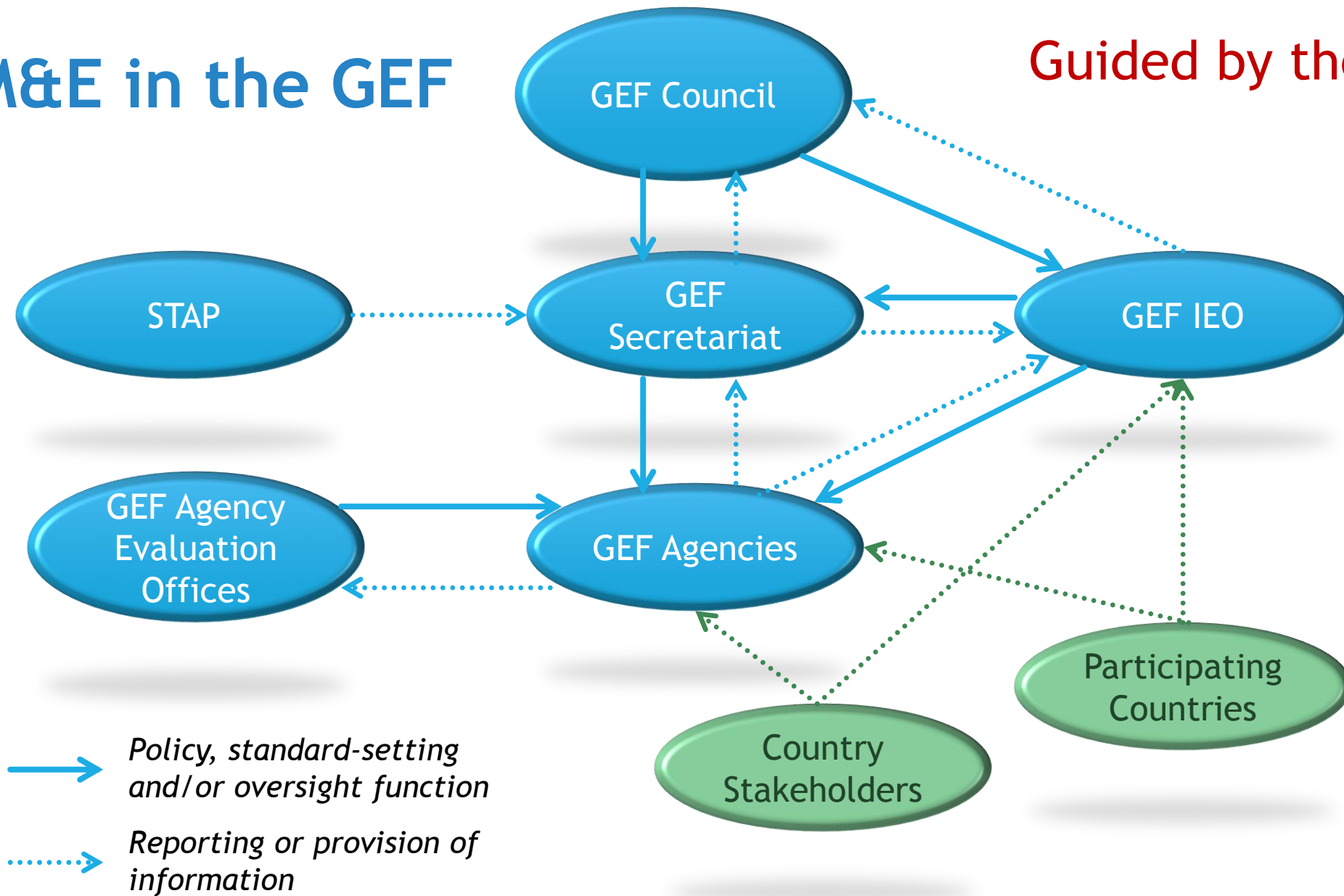
Part 4: Your Inputs into the Sixth Comprehensive Evaluation

PART 1

M&E in the GEF Partnership

M&E in the GEF

Guided by the M&E Policy



GEF **Independent** Evaluation Office

Mission

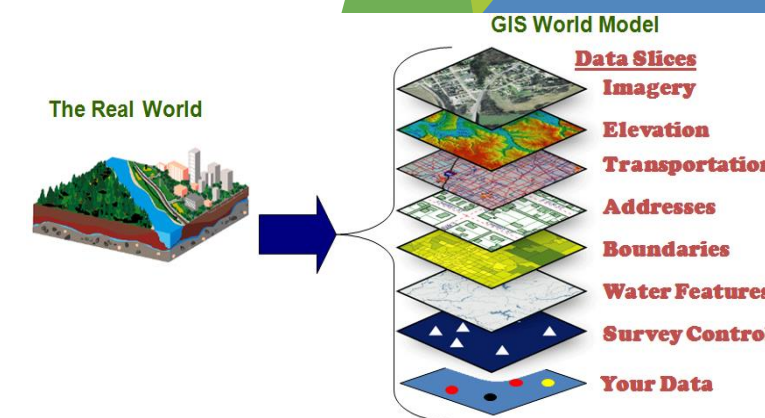
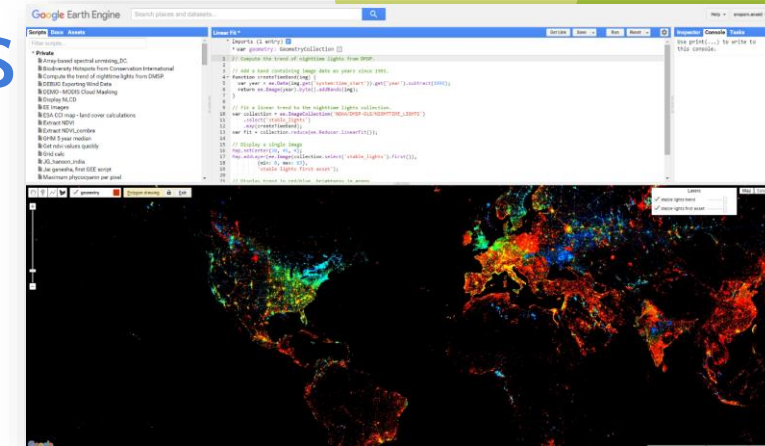
- To enhance global environmental benefits through excellence, independence, and partnership in monitoring and evaluation

Functions

- Independent evaluation
- Setting of minimum standards (normative)
- Quality control (oversight)
- Knowledge sharing and dissemination

Independent Evaluations and Methods

- Annual Performance Reports
- Thematic evaluations such as Multiple Benefits, Programmatic Approaches, Multiple Benefits and Institutional Issues
- Methods include GIS, Remote Sensing, Big Data Analytics
- Mainstreaming Gender, Stakeholder Engagement, Resilience, Private Sector



Purpose of M&E in the GEF

Monitoring and
Evaluation (M&E)
promote accountability
and learning



- to assess contribution to GEBs
- to serve as basis for decision-making

What is the difference between Monitoring and Evaluation?

Monitoring

Is our activity on track?

Monitoring uses systematic collection of data to keep activities on track.

Forms of monitoring:

Monitoring of environmental conditions and stressors

Monitoring of progress toward project outcomes

Monitoring of project performance

Evaluation

Are we doing the right thing?
Are we doing things right and efficiently?
Are there better ways of doing it?

Evaluation is a *systematic* assessment of an activity (program, strategy, etc.) that assesses *relevance, effectiveness, efficiency, results and sustainability.*

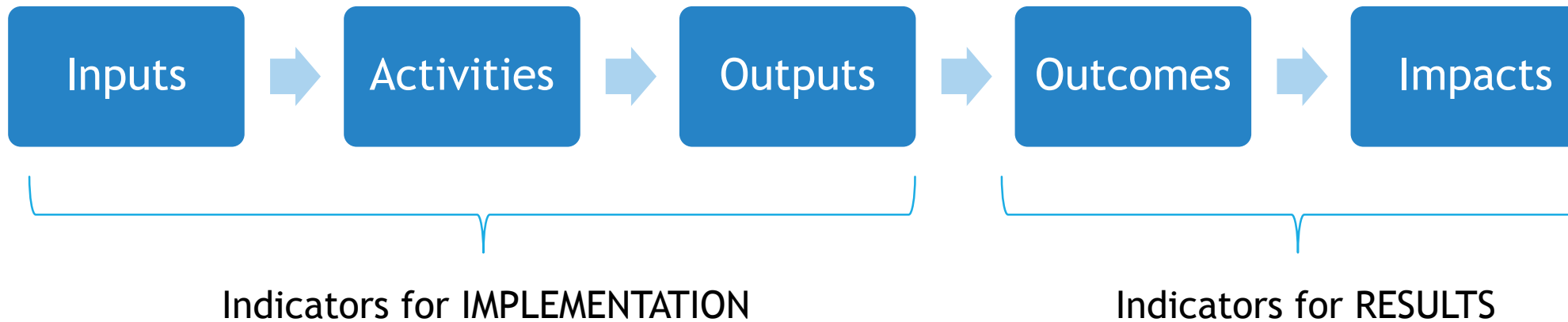
Project/Program Evaluations:

Mid-term
Terminal

Other forms of evaluation: impact, process, performance, thematic, corporate

What should we Monitor?

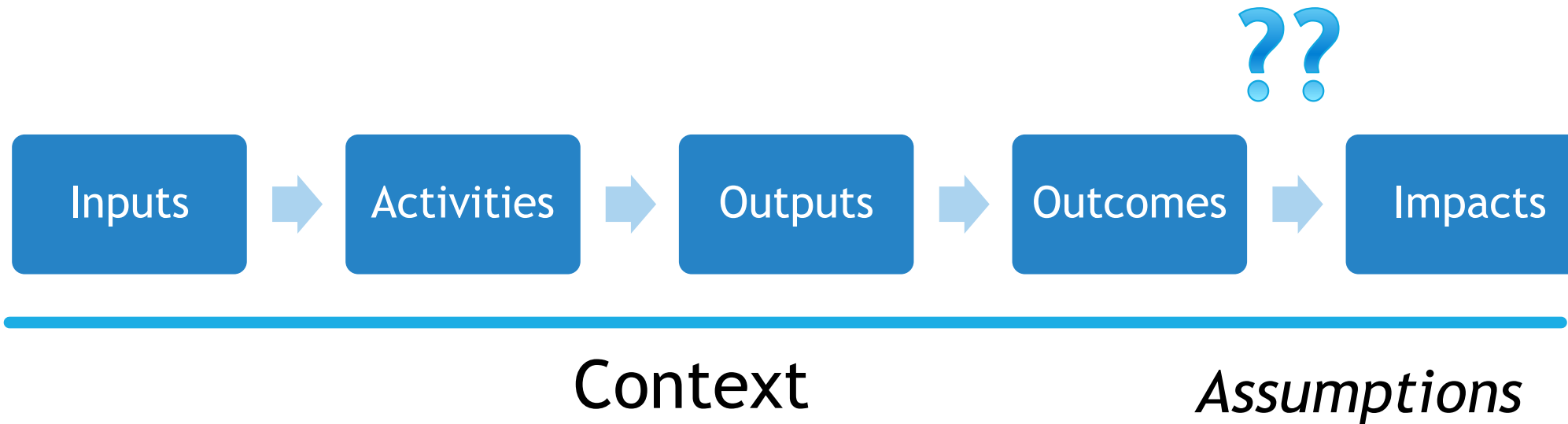
A variable that tracks the changes connected to an intervention



SMART Indicators

- Specific
- Measurable
- Achievable and Attributable
- Relevant and Realistic
- Time-Bound, Timely, Trackable, and Targeted

M&E starts with a THEORY OF CHANGE



How do we achieve
IMPACT?

PART 2

Role of Country Stakeholders in Project M&E

Areas for Your Participation

- M&E Plan design and implementation
- Terminal evaluations



M&E Plan



- M&E plan by CEO endorsement for FSP and CEO approval for MSP
- Project logical frameworks should align with GEF focal area results frameworks
- M&E Plan should include:
 - SMART indicators
 - Baseline data for M&E by CEO endorsement
 - Identification of necessary reviews, e.g. Mid-term Reviews (where required or foreseen) and Terminal Evaluations
 - Organizational set-up and budget for M&E

Good Practices

Finding: Strong link between good M&E and project outcomes

- Clearly defined responsibilities for monitoring and evaluation activities
- Dedicated budget for each M&E component
- M&E plan designed to provide timely and relevant information
- M&E plan linked to the project's theory of change
- Tracking tools integrated into M&E plan

- Active participation of stakeholders in M&E implementation
- Stakeholder training in the project M&E system (including those who are supposed to use the findings)
- Sharing M&E findings with broad groups of stakeholders

What has been your experience in design and implementation of M&E Plans?

Are there lessons to share?

Project Terminal Evaluations

An important source of information on projects

- Results: Outputs, outcomes and progress towards impact
- Implementation, execution, and project cycle-related information
- Project finances including co-financing
- Recommendations and lessons for the future
- Reporting at the project portfolio level (APR, AMR)
- Input to other evaluations, e.g. STAR's performance index

About 1000 terminal evaluations completed so far
Terminal evaluation may be accessed @ http://www.thegef.org/gef/gef_projects_funding
or through PMIS



M&E Policy on Terminal Evaluations

All full-size projects and programs will be evaluated at the end of implementation. Evaluations should:

- ▶ Be independent of project management or reviewed by GEF Agency evaluation unit
- ▶ Apply evaluation norms and standards of the GEF Agency
- ▶ Assess, as a minimum, outputs and outcomes, likelihood of sustainability, compliance with design and implementation
- ▶ Contain basic project data and lessons on the evaluation itself (including TORs)
- ▶ Should be sent to GEF IEO within 12 months of completion of project/program

A Good Terminal Evaluation

- Evaluator is independent from design team (unbiased)
- Discusses outcomes and results
- Consistent and complete in information provided
- Discusses issues related to project sustainability
- Provides information on project finance and co-financing
- Provides information on M&E plan and the use of monitoring information
- Draws lessons and recommendations based on the project experience

Other qualities

- ▶ Balanced judgment
- ▶ Timely
- ▶ Transparent process

What experiences have you had with
Terminal Evaluations?

*Any good practices to share? Any
Issues?*

Pulling it all together: A CASE STUDY

Group Work: Case Study (20 minutes)

Plenary Report out: 15 minutes

What needs to happen for “effective conservation”
to be achieved?

For Component 3, identify:

- 1) Outcomes
- 2) Outcome indicators
- 3) Elements of monitoring and evaluation plan



SMART!!

LOOKING AHEAD:

Sixth Comprehensive Evaluation of the GEF: GEF in the Changing Environmental Finance Landscape



To provide inputs to the replenishment process on the extent to which
GEF is achieving its objectives
GEF support can be improved

OPS6 Report:
Final report: FALL 2017

Share your perspective!

- Discuss series of questions in small groups
 - Guidance of the conventions
 - Trends in ownership and country drivenness
 - Trends in performance issues
 - Involvement of civil society and private sector
- Record comments on provided forms (one per country)



Thank you!

For more information, visit www.gefio.org