GEF Constituency Meeting
Baku, Azerbaijan | April 2019
GEF Project Modalities

- **Full-Sized Project** (FSP): over US$2M
  
  Approval authority: **Council** (meets twice a year in person & intersessional by mail)

- **Medium-Sized Project** (MSP): US$2M or less
  
  Approval authority: **GEF CEO** (on a rolling basis)

- **Program**: a longer term and strategic arrangement of individual yet interlinked projects that aim at achieving large-scale impacts on the global environment
  
  **Child Project**: an individual project under Program
**Full-Sized Project Cycle**

- **Step 1**: GEFSEC review for PIF clearance
  - Agency: project concept development & PIF submission

- **Step 2**: Council approval of PIF
  - Trustee sets aside GEF financing (commits 40%-20% Agency fee)

- **Step 3**: GEFSEC review for CEO endorsement
  - Agency: project preparation & CEO endorsement request
  - Trustee commits GEF financing & 60% of Agency fee

- **Step 4**: Terminal evaluation/completion report
  - Agency: 1st disbursement to country. Trustee commits 50% Agency fee
  - Agency: internal project approval & Implementation begins
  - Agency: Mid-term evaluation. Trustee commits 30% Agency fee

- **Start**: In-country project concept identification
Medium-Sized Project (2 step approval)

Step 1
GEF CEO Approval of PIF (Concept)

Agency: internal project approval & implementation begins

Agency: PIF (concept) submission

Step 2
GEF CEO Approval Of Fully developed project

Agency: project appraisal

Agency: fully developed project submission

Trustee sets aside GEF financing

Step 3
Terminal Evaluation

Agency: internal project approval & implementation begins

Agency: 1st disbursement to country & Trustee commits 100% Agency fee

Trustee commits GEF financing & 100% Agency fee

Step 4
Financial Closure Within 12 mon from TE

In-country project concept consultation & development

Agency: fully developed project submission

Financial Closure
Within 12 mon from TE

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Medium-Sized Project (1 step)

Step 1: GEF CEO Approval of Fully developed project
Agency: Fully developed project submission
Trustee commits GEF financing

Step 2: Terminal Evaluation
Agency: PIR & Mid-term evaluation
Agency: 1st disbursement to country & Trustee commits 100% Agency fee

Step 3: Financial Closure
Within 12 mon from TE
Agency: Project appraisal

Start
In-country project concept consultation & development

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Step 1: GEFSEC Clearance of Program Concept

Agency: PFD (Program concept) submission

Step 2: Council Approval of Program Concept

STAP advisory

Agency: project appraisal

Step 3: GEF CEO Approval of Child Project

Trustee sets aside GEF financing; commits 20% Agency fee

Agency: fully developed project Child project submission

Step 4: Terminal Evaluation

Agency: 1st disbursement to country

Trustee commits GEF financing

Agency: project approval & implementation begins

Step 5: Financial Closure

Within 12 mon from TE

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Agency: Mid-term evaluation

Trustee commits 30% Agency fee (FSP)

Agency: PIR

Trustee commits 50% (FSP) / 80% (MSP) Agency fee
GEF-7 policies focus

The Policy Recommendations for GEF-7 are aimed at enhancing the effectiveness and efficiency in the following areas:

• resource allocation
• optimizing the use of GEF resources in different countries
• Results
• Partnership
• Governance
• private sector engagement
• operational efficiency and transparency (fees & cancellation)
• improved management of data and information
• gender equality
• knowledge management, and
• responsible investment strategy
• Practical Steps to Improve Coordination and Workflow in the GEF Partnership
## Key GEF-7 Policies

<table>
<thead>
<tr>
<th>Project identification</th>
<th>Concept submission (PIF/PFD)</th>
<th>Fully developed project (CEO approval/endorsement)</th>
<th>Implementation (PIF, MTR, TR)</th>
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### Gender Equality Policy


- **Meaningful consultations w/ stakeholders on the proposed project/program, early screening**
- **Indicative info on gender considerations & any measures to address these, including process to collect sex-disaggregated data & gender info**
- **(a) Gender analysis or equivalent socio-economic assessment that identifies and describes any gender differences, gender differentiated impacts & risks, and opportunities to address gender gaps and promote the empowerment of women, as relevant to the proposed activity**
- **(b) Any corresponding gender-responsive measures to address differences, identified impacts & risks, and opportunities through a gender action plan or equivalent**
- **(c) If gender-responsive measures have been identified, results framework or logical framework with actions, gender-sensitive indicators & sex-disaggregated targets**
- **Annual reporting on, including through PIRs, mid-term reviews, and terminal evaluations on progress and results**
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<tr>
<td><strong>Stakeholder Engagement Policy</strong></td>
<td><strong><a href="https://www.thegef.org/council-meeting-documents/policy-stakeholder-engagement">https://www.thegef.org/council-meeting-documents/policy-stakeholder-engagement</a></strong> (53rd CM)</td>
<td></td>
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<tr>
<td>Meaningful consultations w/ stakeholders on the proposed project/program, early screening</td>
<td>Indicative info on stakeholder engagement, including any consultations conducted during project development, as well as information on how Stakeholders will be engaged in the project/program, and means of engagement</td>
<td>Stakeholder engagement plans or equivalent, with stakeholders who have been and will be engaged, means of engagement, dissemination of information, roles and responsibilities, resource requirements, and timing throughout the project cycle</td>
<td>Annual reporting on, including through PIRs, mid-term reviews, and terminal evaluations on progress, challenges and outcomes</td>
</tr>
</tbody>
</table>

| Meaningful consultations w/ stakeholders on the proposed project/program, early screening | Indicative info on any environmental and social risks and potential impacts associated with the proposed project/program; and any measures to address these | Additional information on relevant risks and impacts, and measures to address these, including any assessments carried out, and any environmental and social management plans or the equivalent | Reporting at mid-term and completion on the implementation of relevant environmental and social management measures |

| Co-financing Policy | **http://www.thegef.org/council-meeting-documents/updated-co-financing-policy** (54th CM) |
| Indicative information on the expected amounts, sources and types of co-financing, and the sub-set of such co-financing that meets the definition of "investment mobilized" | Confirmed information on the expected amounts, sources and types of co-financing and "investment mobilized", with supporting evidence | Reporting at mid-term and completion on actual amounts, sources and types of co-financing and investment mobilized |
Co-Financing Policy

• Co-Financing: financing that is additional to GEF financing (excludes recurrent expenditures)

• Overall GEF portfolio: at least 7:1

• Upper-Middle Income Countries and High-Income Countries -- that are not Small Island Developing States or Least Developed Countries -- at least 5:1
Highlights of the 55th Council
Policy Measures to Enhance Operational Efficiency, Accountability and Transparency

- Cancellation policy
- Portal to be available by July 2019

Harmonizing the Rules and Requirements for all Agencies

- 30% ceiling on the GEF’s share of Agencies’ portfolios
- Working Group

Non-Grant Instrument Program

- Advisory Group and a new Senior Private Finance Specialist
• Program: Each program has own commitment deadline (not subject to the above cancellation timeline)
i.e., GEF-6 IAP commitment deadline: 12 mon from the Council approval on program concept
New Cancellation Policy
As of 55th Council

FSP Concept
Council Approval

12 month
CEO Endorsement
Request Submission

18 month
CEO Endorsement

MSP (2 step)
Concept
CEO Approval

8 month
CEO Final
Approval
Request Submission

12 month
CEO Final
Approval

Program
Concept
(w/Commitment
Deadline)
Council Approval

6 mon before
Commitment
Deadline
Child Project CEO
Approval Request
Submission

Commitment
Deadline (max. 18
mon)
Child Project CEO
Approval

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Practical steps to improve coordination and workflow in the GEF partnership

GEF Information document GEF/C.55/Inf.09 as of November 28, 2018
Practical steps to improve coordination: Roles of OFPs, abbreviated

GENERAL RESPONSIBILITIES
• main contact of the GEF Secretariat, Agencies and national stakeholders
• Convene a broad range of stakeholders
• Consult with CSO and other key stakeholders + provide information, including project implementation, results and impacts
• Establish, if appropriate, and convene NSCs
• Raise awareness in country on GEF
• Support mainstreaming of GEF objectives
• Participate in all stages throughout the project cycle
• Serve as a reference on GEF issues for all stakeholders

ENGAGEMENT IN CSP - ECW, CMs and ND

OPERATIONAL RESPONSIBILITIES
• Work and coordinate with line ministries and stakeholders in choosing projects and programs, as well as the GEF Implementing Agency for each project
• Work with the Agencies in the preparation of the PIF to, and take a decision on endorsing projects before the Agencies submit PIF to GEFSec
• Help Agencies respond to GEFSec comments
• Use the GEF Portal to track GEF projects and programs + track in more detail through Agency systems
• Be fully informed by Agencies and the GEF Secretariat on projects, their development and execution.
• Collaborate on M&E
• Help ensure GEF visibility policy is respected
Selected policies for the 56th Council, in draft
INFORMING COUNCIL ON POSSIBLE NON-COMPLIANCE RAISING REPUTATIONAL RISK TO GEF: BACKGROUND AND PROPOSED PROCEDURE (DRAFT)

• builds on reporting systems already in place within the partnership
• takes into account needs for confidentiality

Sections:
• Agency Systems to Address Potential Policy Non-Compliance
• Agency Procedures for Sharing Information – Potential Non-Compliance Cases
• Procedure to Enhance Regular under Existing Policy
• Annex: Proposed Procedure to Inform Council of Cases that May Raise Reputational Risks for GEF
Supersedes relevant provisions of the 2010 Monitoring and Evaluation Policy

The principal, proposed changes from current policy include:

• Reflecting the reporting requirements approved by the Council in June 2018 as part of the results architecture for the seventh replenishment period (GEF-7)
• Alignment with the principles and requirements related to project, program, and portfolio monitoring and reporting set out in other, more recent policies and guidelines
• Clarified reporting requirements for programs and the Small Grants Programme
GEF EVALUATION POLICY: DRAFT FOR CONSULTATION

Supersedes relevant provisions of the 2010 Monitoring and Evaluation Policy

The principal, proposed changes from current policy include:

• evaluation in the GEF should apply a gender-responsive approach
• should report on the GEF’s additionality using the evaluative approach by the IEO
• program evaluation should measure and demonstrate program additionality over the same level of investment made through comparable alternatives
• assessment of the coherence between program and child project theories of change, indicators, and expected/achieved results
• Clarifying evaluation responsibilities for jointly implemented projects and programs
• Introducing in all those sections of the Policy (and the relevant minimum requirements) in which indicators are discussed a reference to (1) collecting data on social and economic co-benefits, (2) sex-disaggregated and gender sensitive data, and (3) collecting the geographic coordinates of project sites
Impact Programs

1. Food Systems, Land Use and Restoration (FOLUR)
   • 2nd Call for Expression of Interests

2. Sustainable Cities
   • Leading Agency selection
   • No more applications

3. Sustainable Forest Management
   • No more applications; fully committed
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