

# Stakeholder Engagement



GEF Introduction Seminar 2020  
Washington DC

# GEF's Evolving approach to Stakeholder Engagement

**1994**

*Instrument-  
Disclosure and  
participation*

**1996**

Policy on  
public  
involvement

**2014**

Guidelines to  
implement the  
principles of the  
1996 Policy

**2017**

Policy on  
stakeholder  
engagement

**2018**

Guidelines to  
implement  
the 2017  
Policy

# Principles



Constructive, responsive, accountable and transparent;



Fair, balanced and inclusive participation;



Sustained commitment and action, including allocation of resources;



Appropriate documentation and easy and timely access to information

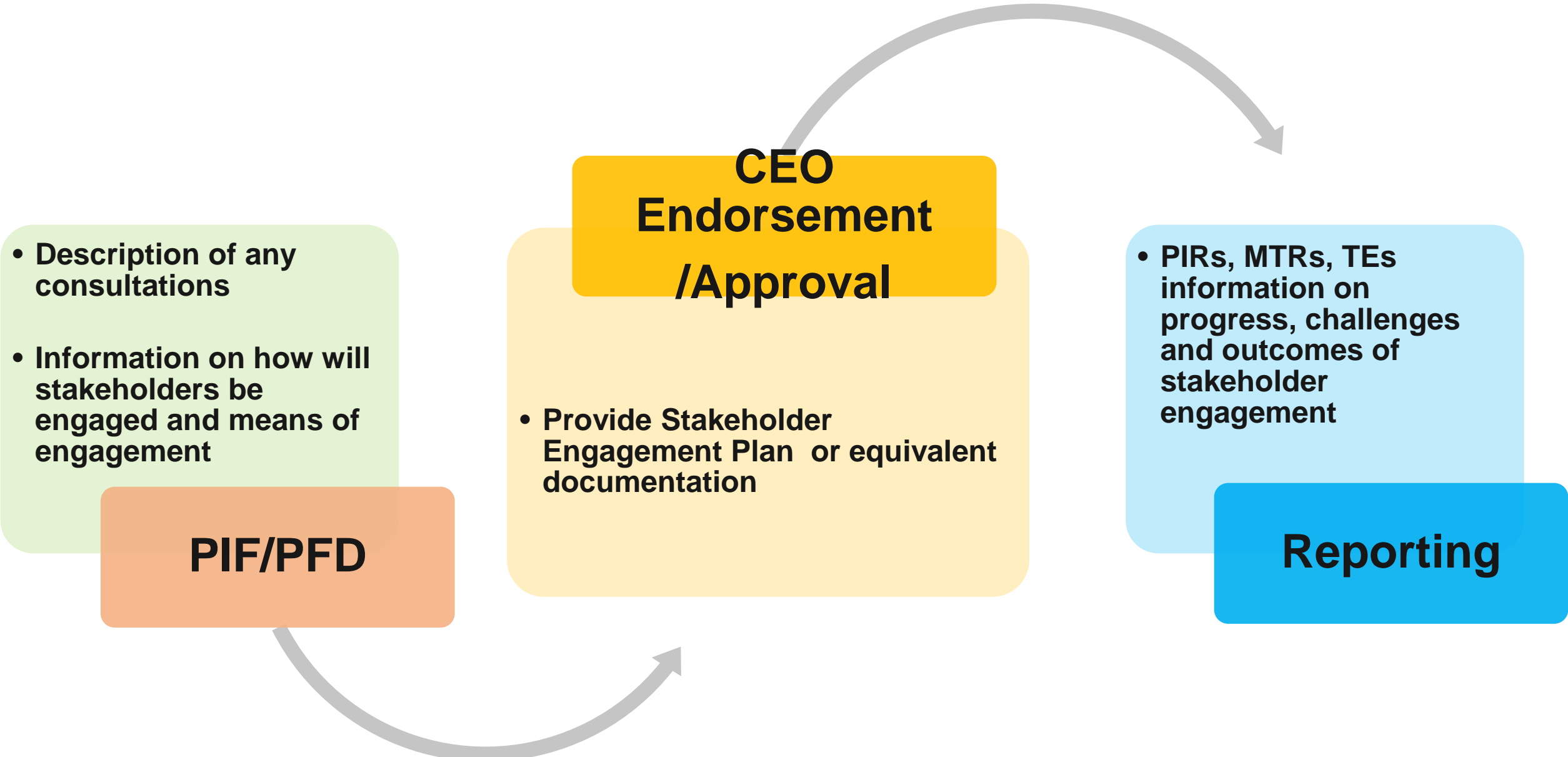
# Objective



Inclusive and meaningful participation of Stakeholders in GEF's governance and operations

Photo: IISD services

# Project and Program Cycle Requirements



## Stakeholder Engagement Plan (at CEO Endorsement)

- Stakeholders who have been and will be engaged, and their interests
- Means of engagement
- Dissemination of information
- Roles and responsibilities
- Resource requirements (budgets)
- Timing of engagement
- Indicators to monitor engagement

# Secretariat responsibilities



Report annually to the Council;



**Assess whether adequate measures** have been proposed;



Update and maintain **project and program templates**;



Engage with stakeholders in a **transparent and inclusive manner** aimed at **fair representation**

# Guidelines for Policy Implementation

**Guidelines** provide guidance and information on how to implement the Policy, including best practices and useful tools that can be used to conduct meaningful stakeholder engagement.

[https://www.thegef.org/sites/default/files/council-meeting-documents/EN\\_GEF.C.55\\_Inf.08\\_Guidelines\\_Stakeholder\\_Engagement.pdf](https://www.thegef.org/sites/default/files/council-meeting-documents/EN_GEF.C.55_Inf.08_Guidelines_Stakeholder_Engagement.pdf)



# PIF Best Practice Example

10085 - Mainstreaming biodiversity conservation criteria in sectoral and intersectoral public policies and programs to safeguard threatened wildlife in Argentina (UNDP)

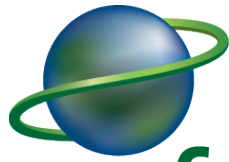
Stakeholders	Relevant Roles / Participation in project preparation
National Level Secretariat of the Government Environment and Sustainable Development (SAyDS)	SAyDS will be the National Executing Agency in collaboration with the provinces. It is responsible for developing and implementing national environmental policies and is the enforcement authority for the General Environment Law and Minimum Standards Law. It coordinates national environment policies related to national strategies, including ELUP. SAyDS will chair the Project Board.
Federal Council on the Environment - COFEMA	COFEMA is a federal forum made up of provincial environmental authorities. Its objectives are to coordinate regional and national environment management programs and strategies, to promote agreement on policies with all government sectors involved in solving environmental issues; to formulate policies that favor a conservation-based use of environmental resources; and to promote growth and economic development planning that takes into account social equality in harmony with the environment. COFEMA will benefit from capacity building activities and will be involved Components 1 and 3.
National Consultative Committee on the Conservation and Sustainable Use of Biological Diversity -CONADIBIO	CONADIBIO is composed of representatives of national and provincial governments, civil society, indigenous peoples' organizations and the scientific sector. It has become the main area of coordination among the agencies involved in biodiversity issues and has acquired a key role in the preparation of the National Biodiversity Strategy 2016-2020. Currently, CONADIBIO is composed of 20 representatives of government agencies and 6 non-governmental organizations. It will benefit from capacity building activities and will be involved in Components 1 and 3.
Interjurisdictional Coordinating Unit for Fauna - ECIF	The ECIF is a coordination unit made up of the administrative officials in charge of wildlife conservation in each jurisdiction. The purpose of the ECIF is to address issues related to wildlife conservation at national levels, mainly those related to the control of trade, possession, breeding and transport of live or dead species, the determination of norms and criteria on species considered harmful in order to control their populations, and propose the creation of protected natural areas to ensure the recovery of species in decline, among others. ECIF will be involved in Components 1 and 2 (Case 3).
Secretariat of the Government of Energy (Ministry of Finance)	It is the function of this Secretariat to intervene in the preparation and execution of the national energy policy. The Secretariat has launched the RenovAr Plan, to increase the participation of renewable energies, diversify the national energy matrix and reduce dependence on fossil fuels. Partner in Case 1 wind energy.
Ministry of Transportation – National Directorate of Roadways - DNV	Its mission is to maintain, improve and expand the national road network. In terms of environmental sectoral regulation, DNV incorporates environmental considerations through the Road Works Environmental Assessment and Management Manual as a mandatory document for consultants and contractors in the General Technical Specifications Sheet that is tendered and used to contract road work. Key partner in Case 2 regarding transportation.
Federal Administration of Public Revenues (AFIP) (Ministry of Finance)	Within the framework of the Ministry of Finance, the Federal Administration of Public Revenues (AFIP) is the body responsible for, among other functions, the execution of the tax policy of the Nation. AFIP has issued various tax resolutions in order to encourage the development of small producers, the development of renewable energy, organic production, among others. AFIP will be involved in the application of compensation mechanisms to livestock producers in Case 4.
Secretariat of the Government of Agroindustry (Ministry of Production and Labor)	This Secretariat is responsible for all aspects related to agriculture, livestock and fisheries, and in particular: to understand the preparation, application and control of the regimes of activities related to the agricultural, forestry and fishing sectors. The project will work with this Secretariat to articulate the development of livestock policies and propose solutions to reduce conflicts between wild carnivores and livestock.
Secretariat of the Government of Tourism	The Secretariat of the Government of Tourism must generate national policies related to the promotion and development of domestic and international tourism, and participates in the development of the national policy of protection, value and responsible use of protected natural areas and natural and cultural resources. MT will participate in activities related to sport hunting in Case 3.
Ministry of Justice and Human Rights / National Agency on Controlled Materials (ANMaC)	The National Agency of Controlled Materials enforces a special regulatory regime for game reserves and hunting operators; and creates the category of Legitimate Hunting User, which includes game reserves, hunting operators, hunting grounds, hunting event organizers and other activities, whatever their denomination, whose purpose is to develop

# Stakeholder Engagement Plan at CEO Endorsement

## Conservation and Sustainable Use of Biological Diversity in Priority Landscapes of Oaxaca and Chiapas, Mexico (project 9445, CI)

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## For more information

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